

FINANCIAI FORECAST

EXECUTIVE SUMMARY

Since 1994, the Maricopa County Office of Management and Budget has developed a financial forecast to assist Executive County Management in both short and long range financial planning. The FY 2001-02 version forecasts revenues, expenditures and ending fund balance figures for each of ten years. The forecast narrative includes a summary and detailed narrative description of both the revenue and expenditure assumptions used in preparing this forecast. Schedules for both a "Base Scenario" and "Low Scenario" are included for the major County funds.

GENERAL ASSUMPTIONS

This forecast provides a conservative estimate of the County's fiscal condition through the next ten years given realistic economic forecasts, current Board policies and existing laws. The forecast does not incorporate anticipated policy changes or spending priorities. The forecast is based on the following assumptions:

- ← The Maricopa Integrated Health System (MIHS) will continue to operate as a part of County government.
- ← The County will continue to fund the Maricopa Integrated Health System (MIHS) operating subsidy in lieu of the prior Disproportionate Share transfer.
- → The policy of avoiding use of the voter-approved jail excise tax for ongoing jail operating costs will continue.
- General Fund surpluses, if any, will be reserved to repay debt used to complete the current capital improvement program (CIP) for general government facilities.

OVERALL FISCAL POSITION

The overall forecast is based on econometric forecasts of major revenues and demographic/economic cost drivers developed for Maricopa County by the consulting firm of Elliott D. Pollack and Company. In keeping with conservative planning practices, forecast information is provided to the County under both "most likely" and "pessimistic" scenarios; a "high" scenario is not considered. The key issues in the latest forecast update are the jail and juvenile detention program, the impact of escalating costs for indigent health care, and funding requirements for the CIP. A ten-year forecast horizon is used to assess the impact of the expiration of the jail tax, which is limited to nine years or \$900 million in total collections.

The Most Likely scenario indicates that Maricopa County will be able to absorb the full cost of operating new jail and juvenile detention facilities in the General Fund, with an increasing net surplus. In the Most Likely scenario, annual General Fund revenue growth ranges from approximately 4.00% to 7.00% over the next five years, while expenditures and fund transfers increase from approximately 4.85% to 7.00% during the same period. In the Pessimistic scenario, General Fund revenue growth rates are lower while expenditure increases are higher, leaving smaller relative surpluses.

The Most Likely scenario indicates that the Criminal Justice Facility Capital Plan will require a short-term borrowing to bridge a temporary funding gap beginning in Fiscal Year 2002-03. The scenario assumes the short-term debt is entirely repaid by the end of Fiscal Year 2004-05.

REVENUE

← The Board of Supervisors adopted a tax rate reduction of \$.0300 for FY 2001-02, and the forecast assumes continued reduction in the combined rates for the Primary, Debt Service, Flood Control District, and Library District levies. The primary rate is held at the FY 2001-02 level until FY 2004-05, whereupon it is increased by an amount to offset the elimination of the Debt Service levy when all of the County's







MARICOPA COUNTY FY 2001-02 ANNUAL BUSINESS STRATEGIES

outstanding general obligation bonds are repaid. The Library District rate is held at the current rate of \$.0421 through the forecast horizon, while the Flood Control District levy is held flat at \$45 million, thus causing the tax rate to decline. In the Most Likely scenario, the Primary rate reaches the constitutional maximum limit in Fiscal Year 2009-10 and decreases each year thereafter. In the Pessimistic scenario, the Primary rate is maintained at a level that would not impose a tax increase on existing property owners, as defined in the "Truth in Taxation" law.

- The forecast predicts a resumption of normal growth in primary net assessed value; assessed value growth due to market changes and new construction are projected to subside to lower levels. Estimated growth rates are conservative; market and growth estimates are based on local historical trends. However, assessed value could very well experience lower or no growth if the State Legislature makes further changes in the property tax system. Utility de-regulation could also have a significant negative impact on assessed values.
- ← Forecasts of other revenue sources are based on economic forecasts and historical trends.
- The revenue forecast includes the elimination of Disproportionate Share revenue under the provisions of Senate Bill 1577.

EXPENDITURES

- ← Expenditure projections include relatively small increases in the cost of existing programs, plus estimated annual increases in staffing levels consistent with population growth.
- ← Projections include funding for pay increases that are in line with inflation and population growth estimates.
- → Major maintenance for current facilities and park-enhancements continues through the end of the forecast period. Major maintenance for future general governmental and jail facilities begins in Fiscal Year 2002-03 and increases each year thereafter as new facilities are placed in service.
- ← County contributions to the Arizona Health Care Cost Containment System (AHCCCS) and the Arizona Long-Term Care System (ALTCS) are projected to increase in line with State forecasted growth. Consistent with Senate Bill 1577, the County's Administrative Implementation contribution increases through the forecast horizon.
- ↔ MIHS does not require a General Fund subsidy in the Most Likely scenario above the prior net Disproportionate Share revenue. The Pessimistic scenario includes a higher subsidy relative to the Most Likely scenario.

REVENUE ASSUMPTION DETAIL

NET ASSESSED VALUE

Net assessed value includes:

- ↔ locally assessed real property and improvements,
- ↔ secured and unsecured personal property, and
- ← centrally assessed real property and improvements

The assessed value of each of these elements changes from year to year due to market trends, legislative changes and addition of new taxable property. For purposes of this forecast, each component of change was projected separately for each category of property. Market and growth estimates are based on historical trends; the impacts of legislative changes are also factored in where they are known. The forecasts should be considered conservative.

PENALTIES AND INTEREST

The base forecast assumes that revenue from this source will remain at current levels relative to property tax collections.









LICENSES AND PERMITS

Overall, license and permit revenue is forecast to grow in line with economic factors. The two sources of General Fund license and permit revenue are liquor licenses and fiber optic franchise permits.

INTERGOVERNMENTAL REVENUE (EXCLUDING STATE SHARED SALES TAX AND VEHICLE LICENSE TAX)

Intergovernmental revenue is projected to grow in line with inflation. The major sources of intergovernmental revenue are Sheriff's Office Patrol Service reimbursements, election reimbursements, and Justice of the Peace salary reimbursements.

STATE SHARED SALES TAXES

Based on econometric forecasts, growth in state shared sales tax revenue is expected to slow to lower levels of 3.00% to 6.50%, depending on the forecast scenario.

STATE SHARED VEHICLE LICENSE TAXES

Vehicle License Tax (VLT) revenue had grown rapidly over the past two years due to biennial registration and the strong economy. Both VLT forecast scenarios assume that fewer vehicle owners will register on a biennial basis. Because the existing stock of vehicles continually depreciates, growth in VLT is dependent on sales of new vehicles and importation of existing vehicles from out of state by new residents. Movements to cut or eliminate VLT by the State Legislature could reduce the amount of revenue to Maricopa County.

CHARGES FOR SERVICES

Major sources of charges for services are recording fees, court fees, and tax sale fees. Most charges for service are expected to increase in line with County population growth. The forecast assumes no increase in fee rates.

FINES AND FORFEITS

General Fund fine and forfeit revenue is primarily from Justice Court traffic fines. Fines are expected to grow in line with County population growth. The forecast assumes no change in fine rates.

PATIENT REVENUE

Patient charges collected in the General Fund consist of partial reimbursements by County residual long-term care patients for their cost of care. These revenues are projected to decline gradually in line with expenditures for residual long-term care, which are decreasing as the capped patient population decreases.

INTEREST EARNINGS

Interest Earnings are forecasted proportionate to historical interest earnings relative to total General Fund revenue.

MISCELLANEOUS REVENUE

Major sources of miscellaneous revenue include Facilities Management Security Building lease revenue from Non-County organizations, Recorder fees for micro-graphics and Assessor Map and Copy fees. The forecast assumes that Facilities Management will phase out Non-County Security Building leases over the next five years. The forecast assumes no change in current miscellaneous fee rates.









SALE OF FIXED ASSETS

No major property liquidations are anticipated through the forecast period. Minimal revenue is projected through the forecast period.

OPERATING TRANSFERS-IN

Operating transfers-in represent General Fund Departments' central service cost allocation. The forecast assumes that transfers-in will increase with inflation.

EXPENDITURE ASSUMPTION DETAIL

WAGES & SALARIES

Wages and salaries are projected to increase at the anticipated rates of inflation and population growth.

EMPLOYEE BENEFITS

Beginning in Fiscal Year 2003-04 forecasted benefit costs include the projected impact of increasing ASRS contributions. In Fiscal Year 2002-03, the health coverage growth rate is approximately 17.6% with anticipated medical inflation growth thereafter.

SUPPLIES AND SERVICES

Supplies and services are projected to increase at the anticipated rates of inflation and population growth.

CAPITAL OUTLAY

Capital outlay expenditures are projected to increase at the anticipated rates of inflation and population growth.

GENERAL GOVERNMENT

General Government is presented as a separate item because it is comprised of many program elements that must be projected individually. These programs include the following:

- ← General Contingency the Fiscal Year 2001-02 budgeted \$14.4 million increases each year in line with increases in the overall General Fund budget.
- → Major maintenance for current facilities and park-enhancements continues through the end of the forecast period. Major maintenance for future general government facilities begins in Fiscal Year 2002-03 and increases each year thereafter as new facilities are placed in service.
- → Vehicle Replacement replacement of vehicles operated by General Fund departments is projected to increase with inflation and population growth through the forecast period.

Jail/Juvenile Detention Maintenance of Effort

In accordance with current Board policy, the forecast assumes that the General Fund will continue to support ongoing existing and future detention facility operating costs. The General Fund contribution fully covers all existing and future detention facility operating costs through the forecast period. The contribution increases by 21% in Fiscal Year 2003-04 as new detention facilities are placed in service.

ELECTION COSTS

The incremental cost of administering primary and general elections is cyclical in nature. Efficiencies, anticipated restructuring, and process improvements, particularly from the new voter tabulation system, will allow the County to contain election costs.









HEALTH CARE MANDATES

Health Care Mandates include a variety of mandated and Board-sponsored health care related costs: the <u>Arnold v. San</u> Court Order requirements for treatment of the seriously mentally ill, an intergovernmental agreement for general mental health assistance, and the Long Term Care Residual program. The <u>Arnold v. Sarn</u> Court Order forecast includes anticipated medical inflation and an additional 2% inflation to account for a possible change in the pharmaceuticals weighting in future Intergovernmental Agreement formulae. For certain programs in Health Care Mandates, no growth is projected, while costs for some programs are projected to increase based on population growth and medical inflation.

AHCCCS/ALTCS CONTRIBUTIONS

County contributions to AHCCCS and ALTCS are projected to increase in line with State forecasted growth. Consistent with Senate Bill 1577, the County's Administrative Implementation contribution increases through the forecast period.







GENERAL FUND - BASE SCENARIO

	1 FY 2001-02*	2 FY 2002-03	3 FY 2003-04	4 FY 2004-05	5 FY 2005-06
Sources of Funds:					
Revenue					
Property Taxes	\$ 252,676,223	\$ 261,996,168	\$ 278,316,416	\$ 306,179,056	\$ 320,515,152
Payments in Lieu of Taxes/SRP	5,430,195	5,314,130	5,314,130	5,644,242	5,644,242
Payments in Lieu of Taxes/Federal	961,015	950,000	950,000	950,000	950,000
Tax Penalties & Interest	8,000,000	8,295,079	8,811,796	9,693,957	10,147,853
Licenses and Permits	375,000	477,551	555,000	560,000	565,000
Intergovernmental	13,565,019	5,213,002	5,421,816	5,562,776	5,800,243
State Shared Sales Tax	341,524,693	355,870,194	378,341,676	398,457,596	419,621,840
Vehicle License Tax	92,868,667	102,400,348	109,065,397	116,990,579	125,196,718
Charges for Services	15,954,567	16,386,300	16,846,300	17,406,300	17,916,300
Fines & Forfeits	10,333,814	10,597,409	10,846,701	11,129,158	11,419,145
Patient Charges	93,044	74,435	55,826	37,217	18,608
Gain/Loss Fixed Assets	50,000	50,000	50,000	50,000	50,000
Interest Earnings	12,000,000	12,417,250	13,176,779	14,116,448	14,847,405
Miscellaneous Revenue	2,965,158	2,380,779	2,285,234	2,254,144	1,897,126
Total Revenue	\$ 756,797,395	\$ 782,422,646	\$ 830,037,071	\$ 889,031,474	\$ 934,589,632
Net Growth Rate		3.39%	6.09%	7.11%	5.12%
Operating Transfers-In	\$ 8,154,989	\$ 8,380,000	\$ 8,610,000	\$8,840,000	\$ 9,080,000
Total Sources	\$ 764,952,384	\$ 790,802,646	\$ 838,647,071	\$ 897,871,474	\$ 943,669,632
Net Growth Rate		3.38%	6.05%	7.06%	5.10%
Uses of Funds:					
Expenditures:					
Wages and Salaries - Base	\$ 194,339,704	\$ 205,931,227	\$ 216,891,547	\$ 228,761,804	\$ 241,281,709
Salary Adjustments	5,850,006	6,171,759	6,500,240	6,855,991	7,231,213
Employee Benefits	45,785,779	52,131,743	53,995,517	56,510,898	59,572,042
Supplies and Services	64,613,448	68,677,959	75,839,578	83,709,551	92,155,591
Capital Outlay	2,051,657	2,099,040	2,206,425	2,325,007	2,450,000
General Government	71,037,005	59,101,482	61,837,231	58,660,590	60,947,618
Primary/General Elections Cost	6,069,510	11,174,376	6,719,415	12,377,325	7,461,193
AHCCCS/ALTCS Contributions	144,159,867	155,701,828	160,460,503	170,093,938	180,459,729
Transfer Out to Detention Fund	101,186,962	107,355,043	129,266,615	159,307,061	184,398,137
Other Mandated Health Care	64,984,336	66,332,824	68,382,464	50,475,687	52,667,426
MIHS Subsidy	13,140,300	13,140,300	13,140,300	13,140,300	13,140,300
Total Uses Net Growth Rate	\$ 713,218,574	\$ 747,817,582 4.85%	\$ 795,239,835 6.34%	\$ 842,218,152 5.91%	\$ 901,764,958 7.07%
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Projected Surplus/Deficit: Percent of Total Expenditures	\$ 51,733,810 7.25%	\$ 42,985,064 5.75%	\$ 43,407,236 5.46%	\$ 55,653,322 6.61%	\$ 41,904,674 4.65%
Unreserved Fund Balance:					
Beginning Balance	\$ 124,034,750	\$76,000,000	\$82,978,019	\$ 95,415,256	\$ 123,818,578
Net Cashflow Reserve	(76,000,000)	(79,686,843)	(84,740,120)	(89,746,092)	(96,091,352)
Net Expendable Fund Balance	\$ 48,034,750	\$ (3,686,843)	\$ (1,762,101)	\$ 5,669,164	\$ 27,727,226
Net Surplus/Deficit	51,733,810	42,985,064	43,407,236	55,653,322	41,904,674
Appropriated Fund Balance	(99,768,560)	(36,007,045)	(30,970,000)	(27,250,000)	(26,300,000)
Ending Expendable Fund	\$ -	\$ 3,291,177	\$ 10,675,136	\$ 34,072,486	\$ 43,331,900
Balance					
Ending Fund Balance * Fiscal Year 2001-02 Budget Ad	\$ 76,000,000	\$ 82,978,019	\$ 95,415,256	\$ 123,818,578	\$ 139,423,252

^{*} Fiscal Year 2001-02 Budget Adopted by Maricopa County Board of Supervisors.







GENERAL FUND - BASE SCENARIO

	6	7	8	9	10
İ	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11
Sources of Funds:					
<u>Revenue</u>					
Property Taxes	\$ 338,141,038	\$ 357,608,833	\$ 375,076,491	\$ 384,930,163	\$ 395,626,555
Payments in Lieu of Taxes/SRP	5,644,242	5,644,242	5,644,242	5,457,403	5,371,170
Payments in Lieu of Taxes/Federal	950,000	950,000	950,000	950,000	950,000
Tax Penalties & Interest	10,705,908	11,322,279	11,875,324	12,187,301	12,525,961
Licenses and Permits	570,000	575,000	580,000	586,000	592,000
Intergovernmental	5,946,791	6,200,609	6,363,473	6,645,355	6,815,133
State Shared Sales Tax	440,908,103	463,286,831	486,814,723	511,551,449	537,559,811
Vehicle License Tax	133,215,473	141,057,933	150,044,235	158,794,617	168,937,459
Charges for Services	18,446,300	19,016,300	19,586,300	20,136,300	20,706,300
Fines & Forfeits	11,716,866	12,022,532	12,336,359	12,658,570	12,989,395
Patient Charges	-	-	-	-	-
Gain/Loss Fixed Assets	50,000	50,000	50,000	50,000	50,000
Interest Earnings	15,631,187	16,463,342	17,297,871	18,019,798	18,799,163
Miscellaneous Revenue	1,780,720	1,654,319	1,696,679	1,741,425	1,786,577
Total Revenue	\$ 983,706,628	\$1,035,852,220	\$1,088,315,696	\$ 1,133,708,381	\$1,182,709,523
Net Growth Rate	5.26%	5.30%	5.06%	4.17%	4.32%
Operating Transfers-In	\$ 9,330,000	\$ 9,580,000	\$ 9,840,000	\$10,110,000	\$10,380,000
Total Sources	\$ 993,036,628	\$1,045,432,220	\$1,098,155,696	\$ 1,143,818,381	\$1,193,089,523
Net Growth Rate	5.23%	5.28%	5.04%	4.16%	4.31%
Uses of Funds:					
Expenditures:					
Wages and Salaries - Base	\$ 254,486,816	\$ 268,414,625	\$ 283,104,689	\$ 298,598,725	\$ 314,940,735
Salary Adjustments	7,626,970	8,044,386	8,484,648	8,949,004	9,438,774
Employee Benefits	62,799,571	66,202,555	69,790,566	73,573,696	77,562,591
Supplies and Services	101,214,997	110,927,349	121,334,636	132,481,399	144,414,889
Capital Outlay	2,581,751	2,720,629	2,867,020	3,021,335	3,184,004
General Government	63,116,810	64,381,199	67,183,483	70,145,502	73,305,996
Primary/General Elections Cost	13,744,117	8,285,363	15,262,766	9,201,129	16,950,248
AHCCCS/ALTCS Contributions	191,638,349	203,675,731	216,749,277	230,720,457	246,545,210
Transfer Out to Detention Fund	203,875,521	212,186,004	216,149,803	219,914,641	224,521,492
Other Mandated Health Care	49,148,829	51,447,621	53,846,372	56,265,085	58,819,935
MIHS Subsidy	13,140,300	13,140,300	13,140,300	13,140,300	13,140,300
Total Uses	\$ 963,374,030		\$ 1,067,913,560	\$ 1,116,011,274	\$ 1,182,824,173
Net Growth Rate	6.83%	4.78%	5.79%	4.50%	5.99%
Projected Surplus/Deficit:	\$ 29,662,598	\$ 36,006,459	\$ 30,242,136	\$ 27,807,107	\$ 10,265,351
Percent of Total Expenditures	3.08%	3.57%	2.83%	2.49%	0.87%
Unreserved Fund Balance:					
Beginning Balance	\$ 139,423,252	\$ 157,396,130	\$ 182,212,868	\$ 201,265,284	\$ 217,882,671
Net Cashflow Reserve	(102,656,365)	(107,563,601)	(113,796,014)	(118,921,268)	(126,040,796)
Net Expendable Fund Balance	\$ 36,766,887	\$ 49,832,529	\$ 68,416,855	\$ 82,344,017	\$ 91,841,875
Net Surplus/Deficit	29,662,598	36,006,459	30,242,136	27,807,107	10,265,351
Appropriated Fund Balance	(11,689,720)	(11,189,720)	(11,189,720)	(11,189,720)	(11,189,720)
Ending Expendable Fund	\$ 54,739,765	\$74,649,268	\$ 87,469,271	\$ 98,961,404	\$ 90,917,505
Balance					
Ending Fund Balance	\$ 157,396,130	\$ 182,212,868	\$ 201,265,284	\$ 217,882,671	\$ 216,958,302







GENERAL FUND - LOW SCENARIO

	1 FY 2001-02*	2 FY 2002-03	3 FY 2003-04	4 FY 2004-05	5 FY 2005-06
Sources of Funds:	200 . 02	2002 00	2000 0 .	200 . 00	2000 00
Revenue					
Property Taxes	\$ 252,676,223	\$ 259,469,405	\$ 269,082,962	\$ 292,148,901	\$ 302,767,393
Payments in Lieu of Taxes/SRP	5,430,195	5,314,130	5,314,130	5,655,021	5,655,021
Payments in Lieu of Taxes/Federal	961,015	950,000	950,000	950,000	950,000
Tax Penalties & Interest	8,000,000	8,215,079	8,519,455	9,249,747	9,585,940
Licenses and Permits	375,000	477,400	555,000	560,000	566,000
Intergovernmental	13,565,019	5,224,372	5,443,644	5,591,625	5,838,349
State Shared Sales Tax	341,524,693	345,538,239	365,579,457	383,127,271	402,283,635
Vehicle License Tax	92,868,667	97,047,811	102,431,545	107,449,959	112,551,845
Charges for Services	15,954,567	16,377,140	16,767,857	17,268,661	17,699,483
Fines & Forfeits	10,333,814	10,581,826	10,793,462	11,030,918	11,273,598
Patient Charges	93,044	74,435	55,826	37,217	18,608
Gain/Loss Fixed Assets	50,000	50,000	50,000	50,000	50,000
Interest Earnings	12,000,000	12,121,129	12,707,126	13,476,774	14,061,106
Miscellaneous Revenue	2,965,158	2,377,900	2,277,251	2,239,988	1,878,781
Total Revenue	\$ 756,797,395	\$ 763,818,866	\$800,527,715	\$ 848,836,083	\$885,179,760
Net Growth Rate		0.93%	4.81%	6.03%	4.28%
Operating Transfers-In	\$ 8,154,989	\$8,400,000	\$ 8,650,000	\$8,910,000	\$ 9,180,000
Total Sources	\$ 764,952,384	\$ 772,218,866	\$ 809,177,715	\$857,746,083	\$894,359,760
Net Growth Rate		0.95%	4.79%	6.00%	4.27%
Uses of Funds:					
Expenditures:		^	^		
Wages and Salaries - Base	\$ 194,339,704	\$ 206,531,796	\$ 218,798,587	\$ 232,123,421	\$ 246,259,737
Salary Adjustments	5,850,006	6,877,509	7,285,993	7,729,710	8,200,449
Employee Benefits	45,785,779	52,283,918	54,136,609	56,764,970	59,952,533
Supplies and Services	64,613,448	68,776,383	75,904,594	83,695,780	92,049,013
Capital Outlay	2,051,657	2,102,166	2,208,535	2,324,837	2,447,263
General Government	71,037,005	59,132,960	61,861,584	58,665,868	60,931,242
Primary/General Elections Cost	6,069,510	11,190,538	6,725,555	12,375,891	7,452,541
AHCCCS/ALTCS Contributions	144,159,867	156,741,193	161,652,644	171,780,287	182,698,677
Transfer Out to Detention Fund	101,186,962	106,334,765	129,391,107	159,527,329	184,720,328
Other Mandated Health Care	64,984,336	66,751,133	69,285,054	51,884,806	54,616,665
MIHS Subsidy	13,140,300	19,455,466	26,321,399	35,902,112	45,917,022
Total Uses Net Growth Rate	\$ 713,218,574	\$ 756,116,070 6.01%	\$ 813,571,660 7.60%	\$ 872,775,012 7.28%	\$ 945,245,469 8.30%
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Projected Surplus/Deficit: Percent of Total Expenditures	\$ 51,733,810 7.25%	\$ 16,102,796 2.13%	\$ (4,393,945) -0.54%	\$ (15,028,929) -1.72%	\$ (50,885,710) -5.38%
Unreserved Fund Balance:					
Beginning Balance	\$ 124,034,750	\$76,000,000	\$ 56,095,751	\$ 20,731,807	\$ (21,547,123)
Net Cashflow Reserve	(76,000,000)	(80,571,123)	(86,693,544)	(93,002,206)	(100,724,600)
Net Expendable Fund Balance	\$ 48,034,750	\$ (4,571,123)	\$ (30,597,793)	\$ (72,270,400)	\$ (122,271,723)
Net Surplus/Deficit	51,733,810	16,102,796	(4,393,945)	(15,028,929)	(50,885,710)
Appropriated Fund Balance	(99,768,560)	(36,007,045)	(30,970,000)	(27,250,000)	(26,300,000)
Ending Expendable Fund	\$ -	\$ (24,475,371)	\$ (65,961,738)	\$ (114,549,329)	\$ (199,457,433)
Balance	*	/			. (, - , -)
Ending Fund Balance	\$76,000,000	\$ 56,095,751	\$ 20,731,807	\$ (21,547,123)	\$ (98,732,833)
* Fiscal Year 2001-02 Budget Ad					+ (, -=,)

^{*} Fiscal Year 2001-02 Budget Adopted by Maricopa County Board of Supervisors.









GENERAL FUND - LOW SCENARIO

	6	7	8	9	10
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11
Sources of Funds:					
<u>Revenue</u>					
Property Taxes	\$ 317,816,900	\$ 334,427,129	\$ 347,038,791	\$ 357,904,095	\$ 370,790,194
Payments in Lieu of Taxes/SRP	5,655,021	5,655,021	5,623,582	5,519,832	5,533,306
Payments in Lieu of Taxes/Federal	950,000	950,000	950,000	950,000	950,000
Tax Penalties & Interest	10,062,424	10,588,321	10,987,620	11,331,627	11,739,615
Licenses and Permits	572,000	578,000	584,000	590,000	596,000
Intergovernmental	5,991,508	6,264,085	6,432,871	6,723,002	6,898,124
State Shared Sales Tax	420,386,398	439,303,786	459,072,457	479,730,717	501,318,600
Vehicle License Tax	117,765,689	123,116,377	128,625,975	134,957,479	141,545,781
Charges for Services	18,170,323	18,671,182	19,152,059	19,622,956	20,123,872
Fines & Forfeits	11,521,618	11,775,093	12,034,145	12,298,896	12,569,472
Patient Charges	-	-	-	-	-
Gain/Loss Fixed Assets	50,000	50,000	50,000	50,000	50,000
Interest Earnings	14,703,375	15,389,891	16,023,595	16,656,564	17,343,068
Miscellaneous Revenue	1,757,167	1,625,537	1,662,648	1,701,122	1,740,978
Total Revenue	\$ 925,402,423	\$ 968,394,423	\$1,008,237,743		\$1,091,199,009
Net Growth Rate	4.54%	4.65%	4.11%	3.95%	4.12%
Operating Transfers-In	\$ 9,460,000	\$ 9,740,000	\$ 10,030,000	\$ 10,330,000	\$ 10,640,000
Total Sources	\$ 934,862,423		\$1,018,267,743		\$1,101,839,009
Net Growth Rate	4.53%	4.63%	4.10%	3.94%	4.11%
Uses of Funds:					
Expenditures:					
Wages and Salaries - Base	\$ 261,256,955	\$ 277,167,503	\$ 294,047,004	\$ 311,954,467	\$ 330,952,494
Salary Adjustments	8,699,857	9,229,678	9,791,765	10,388,084	11,020,718
Employee Benefits	63,320,030	66,877,672	70,636,254	74,607,184	78,802,522
Supplies and Services	100,999,959	110,586,408	120,848,391	131,828,310	143,571,074
Capital Outlay	2,576,135	2,711,795	2,854,598	3,004,921	3,163,160
General Government	63,075,958	64,334,580	67,128,972	70,080,724	73,228,299
Primary/General Elections Cost	13,713,639	8,258,109	15,195,989	9,150,754	16,838,570
AHCCCS/ALTCS Contributions	194,560,853	207,374,792	221,343,262	236,336,247	253,355,263
Transfer Out to Detention Fund	204,305,998	212,812,679	216,984,106	220,968,107	225,806,410
Other Mandated Health Care	51,587,890	54,478,436	57,505,911	60,574,544	63,825,752
MIHS Subsidy	47,391,974	48,899,048	50,436,674	51,928,529	53,480,058
Total Uses	\$1,011,489,248	\$1,062,730,700	\$1,126,772,926	\$ 1,180,821,871	\$1,254,044,321
Net Growth Rate	7.01%	5.07%	6.03%	4.80%	6.20%
Projected Surplus/Deficit:	\$ (76,626,825)	\$ (84,596.277)	\$ (108,505,184)	\$ (122,455,580)	\$ (152,205,312)
Percent of Total Expenditures	-7.58%	-7.96%	-9.63%	-10.37%	-12.14%
Unreserved Fund Balance:					
Beginning Balance	\$ (98,732,833)	\$ (187,049,377)	\$ (282,835,375)	\$ (402,530,278)	\$ (536,175,578)
Net Cashflow Reserve	(107,783,484)	(113,243,732)	(120,068,021)	(125,827,433)	(133,629,958)
Net Expendable Fund Balance	\$ (206,516,317)	\$ (300,293,110)	\$ (402,903,395)	\$ (528,357,711)	\$ (669,805,537)
Net Surplus/Deficit	(76,626,825)	(84,596,277)	(108,505,184)	(122,455,580)	(152,205,312)
Appropriated Fund Balance	(11,689,720)	(11,189,720)	(11,189,720)	(11,189,720)	(11,189,720)
Ending Expendable Fund	\$ (294,832,862)	\$ (396,079,107)	\$ (522,598,299)	\$ (662,003,011)	\$ (833,200,569)
Balance	ψ (∠34,032,002)	ψ (330,073,107)	ψ (322,380,288)	ψ (002,003,011)	ψ (000,200,009)
Ending Fund Balance	\$ (187,049,377)	\$ (282,835,375)	\$ (402,530,278)	\$ (536,175,578)	\$ (699,570,611)
Enang rana balance	Ψ (101,040,011)	Ψ (202,000,070)	Ψ (+02,000,270)	Ψ (330, 173,370)	Ψ (000,070,011)







DETENTION FUND - BASE SCENARIO

Sell Excise Tax		1 FY 2001-2002	2 FY 2002-03	3 FY 2003-04	4 FY 2004-05	5 FY 2005-06
Transfers In from Other Funds-Base Maintenance of Effort Innestes In from Other Funds-Base Maintenance of Effort Innested Income Innested Maintenance Maintenance Maintenance of Effort Innested Income Innested Maintenance Maintenance Maintenance of Effort Innested Maintenance Ma	DETENTION FUND-OPERATING	# 100 01= ==	C 400 F05 55	0.445.005.15	0.404.505.155	A 407 055 55
Transfers In from Other Funds-Above Base Maintenance of Effort Intergovernmental Jahl Per Diem 18,718,000 21,832,380 24,037,594 24,413,35 29,000,200 27,000 10,000 21,919 794,717 20,000 20,000,000 21,919 794,717 20,000 21,000 21,919 794,717 20,000 21,000 21,919 794,717 20,000 21,000 21,919 794,717 20,000 21,000 21,919 794,717 20,000 21,000 21,919 794,717 20,000 21,						
Intergournmental/sail Per Diem 18,718,000 21,852,386 20,07,940 20,085,48 20,08		101,100,902	107,333,043			
Name		18 718 000	21 852 358	, ,	, ,	
	Interest Income					794,713
	Totals	,				
Personal Services \$9,2,125,539 \$9,7,261,613 \$10,101,64,61 \$10,301,78 \$106,266,73 \$10,000,78 \$	Uses of Funds:					
Operation		¢ 00 405 500	¢ 07 000 450	£ 404 040 4E4	£ 400 C40 07C	£ 400 000 07
Subtoal - Current Operations	!					
Personal Services \$ \$ \$ \$ \$ \$ \$ \$ \$	Subtotal - Current Operations					
Poperations	Operating Expenditures - New Facilities					
Major Major New Patentino Facilities	Personal Services	\$ -				\$ 55,148,243
Subtotal - New Facility Operations \$ - \$4,988,459 \$27,003,530 \$6,138,705 \$80,479,48	·	-		, ,	, ,	13,930,225
Contingency \$14,047.01 \$2,000.00 \$	•					11,401,000
	Subtotal - New Facility Operations	\$ -			\$ 56,138,705	\$ 80,479,468
Space	Contingency					2,000,000
Non-Recurring Expenditures \$4.682,863 \$3.716,599 \$3.067,451 \$1,123,722 \$1,837.86 \$1,123,725 \$1,123,725 \$1,123	Total Operating Expenditures	. , ,				
CLIS - Phase \$4,682,686 \$3,716,599 \$3,005,461 \$1,123,722 \$1,837,86 \$1,005 \$7,165,596 \$1,005	Operating Surplus/(Deficit)	\$ 5,957,944	\$ 2,449,388	\$ 10,904	\$ 21,919	\$ 794,713
CLIS - Phase III	Non-Recurring Expenditures		00-10	6.0.6== :=:	0.4	0.4.00
Subtotal ICJIS Phase IIII		\$ 4,682,863				
Subtotal ICJIS Phases I-III		-	3,408,922	2,722,453	7,158,582	-,,
Contingency - Capital Improvement Program 10,000,000				<u> </u>	<u>+ 0 202 204</u>	
Sheriff - Records Management System 250,000 -			\$ 7,125,521	\$ 5,779,904	\$ 8,282,304	\$ 14,793,578
Sheriff - Jail Crimes and Intelligence 56,551			-	-	-	
Calls - Parallel Agency Projects 400,000 500,000		,	_	_	-	
Sheriff Classroom Space 300,000 750,000			500 000	500 000	500 000	500.000
Sheriff - Recruiting Expenses 500,000 75		,	-	-	-	000,000
Sheriff Refrigerated Trucks	Sheriff - Recruiting Expenses		750,000	750,000	750,000	750,000
Major Maintenance - Current Detention Facilities	Relocations	500,000	3,596,000	2,806,000	-	
	Sheriff - Refrigerated Trucks		-	-	-	
\$27,824,876 \$27,233,521 \$12,725,904 \$13,917,304 \$18,558,57			15,262,000	2,890,000	4,385,000	2,515,000
Transfer to Detention Capital Projects			£ 07 000 504	£ 40 705 004	£ 42.047.204	₾ 40 EE0 E70
Total Non-Operating Expenditures \$112,550,887 \$116,074,628 \$114,298,504 \$46,117,737 \$18,558,57	Sub-Total Non-Recurring	\$ 27,824,876	\$ 21,233,521	\$ 12,725,904	\$ 13,917,304	\$ 18,558,578
Non-Operating Surplus/(Deficit)	Transfer to Detention Capital Projects					\$
\$226,597,905	Total Non-Operating Expenditures				. , ,	\$ 18,558,578
State Projected Surplus/Deficit (Operating Plus Non-Operating) \$ (3,575,152) \$ (5,118,347) \$ 1,074,822 \$ 75,404,355 \$ 110,192,42	Non-Operating Surplus/(Deficit)					
Unreserved/Undesignated Fund Balance (Fund 255): Beginning Fund Balance \$9,757,372 \$6,182,265 \$1,063,918 \$2,138,740 \$77,543,095 \$10,192,42 \$2,138,740 \$77,543,095 \$10,192,42 \$2,138,740 \$77,543,095 \$18,735,5152 \$1,063,918 \$2,138,740 \$77,543,095 \$18,735,5152 \$1,063,918 \$2,138,740 \$77,543,095 \$18,735,5152 \$1,063,918 \$2,138,740 \$77,543,095 \$18,735,5152 \$1,063,918 \$2,138,740 \$77,543,095 \$18,735,5152 \$1,063,918 \$2,138,740 \$77,543,095 \$18,735,5152 \$1,063,918 \$2,138,740 \$77,543,095 \$18,735,5152 \$1,063,918 \$2,138,740 \$77,543,095 \$18,735,5152 \$1,063,918 \$2,138,740 \$77,543,095 \$18,735,5152 \$1,063,918 \$2,138,740 \$77,543,095 \$18,735,5152 \$1,063,918 \$2,138,740 \$77,543,095 \$18,735,5152 \$1,063,918 \$2,138,740 \$77,543,095 \$18,735,5152 \$1,063,918 \$2,138,740 \$77,543,095 \$18,735,5152 \$1,063,918 \$2,138,740 \$77,543,095 \$18,735,5152 \$1,063,918 \$2,138,740 \$77,543,095 \$18,735,5152 \$1,063,918 \$2,138,740 \$77,543,095 \$18,735,5152 \$1,063,918 \$2,138,740 \$77,543,095 \$18,735,5152 \$1,063,918 \$2,138,740 \$77,543,095 \$18,735,5152 \$1,063,918 \$2,138,740 \$77,543,095 \$18,735,5152 \$1,063,918 \$2,138,740 \$1,015,72,600 \$32,200,433 \$1,015,72,6						
Seginning Fund Balance \$9,757,372 \$6,182,265 \$1,063,918 \$2,138,740 \$77,543,08 \$77,543,08 \$77,543,08 \$77,543,08 \$77,543,08 \$77,543,08 \$77,543,08 \$77,543,08 \$77,543,09 \$77,	Total Projected Surplus/Deficit (Operating Plus Non-Operating)	\$ (3,575,152)	\$ (5,118,347)	\$ 1,074,822	\$ 75,404,355	\$ 110,192,42
Projected Surplus/Deficit	Unreserved/Undesignated Fund Balance (Fund 255):					
### Ending Fund Balance \$6,182,265						
DETENTION FUND-CAPITAL PROJECTS (Fund 455) Sources of Funds: Transfer-In from Detention Operating Fund \$84,726,011 \$88,841,106 \$101,572,600 \$32,200,433 \$700,000 \$70,0	,					
Sources of Funds: \$84,726,011 \$88,841,106 \$101,572,600 \$32,200,433 \$101,572,600 \$12,200,433 \$101,572,600 \$12,200,433 \$101,572,600 \$12,200,433 \$101,572,600 \$12,200,433 \$101,572,600 \$12,200,433 \$12,200,433 \$101,572,600 \$12,200,433 \$101,572,600 \$12,200,433 \$101,572,600 \$12,200,433 \$12,200,433 \$12,200,433 \$12,200,433 \$12,200,433 \$12,200,433 \$12,200,433 \$12,200,433 \$12,200,433 \$12,200,433 \$12,200,433 \$12,200,433 \$	Ending Fund Balance	\$ 6,182,265	\$ 1,063,918	\$ 2,138,740	\$ 77,543,095	\$ 187,735,516
Section Sect	DETENTION FUND-CAPITAL PROJECTS (Fund 455)					
Proceeds of Short-term Debt Miscellaneous - 95,000,000	Sources of Funds:					
Second Sources Second Seco		\$ 84,726,011		\$ 101,572,600	\$ 32,200,433	\$
Section Sect		-	95,000,000	-	-	
Uses of Funds \$232,997,677 \$179,674,139 \$28,900,000 \$- \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$		\$ 84 726 011	\$ 183 841 106	\$ 101 572 600	\$ 32 200 433	\$
Capital Improvements \$ 232,997,677 \$ 179,674,139 \$ 28,900,000 \$ - \$ 5 Estimated Short-Term Debt Principal - - - 62,000,000 33,000,000 2,640,000 7,600,000 2,640,000 \$ 7,600,000 2,640,000 \$ 7,600,000		Ψ σ 1,1 20,0 1 1	ψ 100,011,100	ψ .σ.,σ. <u>2</u> ,σσσ	ψ 02,200, .00	· ·
Estimated Short-Term Debt Principal - - 62,000,000 33,000,000		¢ 000 007 077	£ 470 674 420	¢ 20 000 000	œ.	Φ.
Sestimated Short-Term Debt Interest - 3,800,000 7,600,000 2,640,000 7,600 2,640,000 7,600 2,640,000 3,640,00	· · ·	\$ 232,997,677	\$ 179,674,139			Ф
Froial Uses \$ 232,997,677 \$ 183,474,139 \$ 98,500,000 \$ 35,640,000 \$ Projected Surplus/Deficit: \$ (148,271,666) \$ 366,967 \$ 3,072,600 \$ (3,439,567) \$ Unreserved Fund Balance: Beginning Balance \$ 148,271,667 \$ - \$ 366,967 \$ 3,439,567 \$ Net Surplus/Deficit (148,271,667) 366,967 3,072,600 (3,439,567)		-	3 900 000		,,	
Projected Surplus/Deficit: \$ (148,271,666) \$ 366,967 \$ 3,072,600 \$ (3,439,567) \$ Unreserved Fund Balance: Beginning Balance \$ 148,271,667 \$ - \$ 366,967 \$ 3,439,567 \$ Net Surplus/Deficit (148,271,667) 366,967 3,072,600 (3,439,567) \$		\$ 232 997 677				\$
Unreserved Fund Balance: Beginning Balance \$ 148,271,667 \$ - \$ 366,967 \$ 3,439,567 \$ Net Surplus/Deficit (148,271,667) 366,967 3,072,600 (3,439,567)				, , ,		•
Beginning Balance \$ 148,271,667 \$ - \$ 366,967 \$ 3,439,567 \$ Net Surplus/Deficit (148,271,667) 366,967 3,072,600 (3,439,567)	Projected Surplus/Deficit:	\$ (148,271,666)	\$ 366,967	\$ 3,072,600	\$ (3,439,567)	\$
Net Surplus/Deficit (148,271,667) 366,967 3,072,600 (3,439,567)	Unreserved Fund Balance:	£ 4.40.074.007	^	₽ 000 00 7	# 0 400 F07	•
					. , ,	\$
					. , , ,	\$

^{*} Fiscal Year 2001-02 Budget Adopted by Maricopa County Board of Supervisors.









DETENTION FUND - BASE SCENARIO

	6	7	8	9	10
DETENTION FUND-OPERATING	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11
Jail Excise Tax	\$ 91,860,916	\$ -	\$ -	\$ -	\$ -
Transfers In from Other Funds-Base Maintenance of Effort Transfers In from Other Funds-Above Base Maintenance of Effort	131,172,582 72,702,939	212,186,004	216,149,803	- 219,914,641	224,521,492
Intergovernmental/Jail Per Diem	31,994,037	35,193,441	38,712,785	42,584,064	42,584,064
Interest Income	1,924,038	2,778,492	2,677,756	2,641,839	2,603,993
Totals	\$ 329,654,513	\$ 250,157,937	\$ 257,540,343	\$ 265,140,545	\$ 269,709,549
Uses of Funds:					
Operating Expenditures - Current Facilities Personal Services	\$ 108.982.996	\$ 111,760,913	\$ 114.600.782	\$ 117.478.410	\$ 120.430.264
Operations	23,102,827	23,726,604	24,367,222	25,025,137	25,700,816
Correctional Health Payment to MIHS	2,397,428	2,560,831	2,732,784	2,907,915	3,094,316
Subtotal - Current Operations	\$ 134,483,251	\$ 138,048,347	\$ 141,700,788	\$ 145,411,461	\$ 149,225,395
Operating Expenditures - New Facilities Personal Services	¢ 70 074 070	¢ 70 407 655	¢ 02 EGG E04	\$ 85,719,957	¢ 95 710 057
Operations	\$ 72,274,873 14,487,434	\$ 79,487,655 14,878,595	\$ 82,566,584 15,280,317	15,692,886	\$ 85,719,957 16,116,594
Major Maintenance - New Detention Facilities	12,624,000	12,964,848	13,314,899	13,674,401	14,043,610
Subtotal - New Facility Operations	\$ 99,386,307	\$ 107,331,098	\$ 111,161,800	\$ 115,087,244	\$ 115,880,161
Contingency	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Total Operating Expenditures	\$ 235,869,559 \$ 1,924,038	\$ 247,379,445 \$ 2,778,492	\$ 254,862,588 \$ 2,677,756	\$ 262,498,705 \$ 2.641.839	\$ 267,105,556 \$ 2,603,993
Operating Surplus/(Deficit) Non-Recurring Expenditures	\$ 1,924,030	\$ 2,770,492	\$ 2,077,730	\$ 2,041,039	\$ 2,003,993
ICJIS - Phase I	\$ 1,692,177	\$ 1,091,951	\$ 1,126,603	\$ 1,162,914	\$ -
ICJIS - Phase II ICJIS - Phase IIII	4,215,028 672,517	7,079,102 534,072	531,253 550,095	557,362 566,597	
Subtotal ICJIS Phases I-III	\$ 6,579,721	\$ 8,705,126	\$ 2,207,951	\$ 2,286,873	\$ -
Contingency - Capital Improvement Program	-	-	-	-	
Sheriff - Records Management System Sheriff - Jail Crimes and Intelligence	-	-	-	-	•
ICJIS - Parallel Agency Projects	500,000	500,000	500,000	500,000	500,000
Sheriff Classroom Space					
Sheriff - Recruiting Expenses Relocations	750,000	750,000	750,000	750,000	750,000
Sheriff - Refrigerated Trucks	-	-	-	-	
Major Maintenance - Current Detention Facilities	2,582,905	2,652,643	2,724,265	2,797,820	2,873,361
Contingency Sub-Total Non-Recurring	\$ 10,412,626	\$ 12,607,769	\$ 6,182,216	\$ 6,334,693	\$ 4,123,361
-	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Detention Capital Projects Total Non-Operating Expenditures	\$ 10,412,626	\$ 12,607,769	\$ 6,182,216	\$ 6,334,693	. پ 4,123,361 \$
Non-Operating Surplus/(Deficit)		\$ (12,607,769)	\$ (6,182,216)		\$ (4,123,361)
Total Expenditures (Operating Plus Non-Operating)		\$ 259,987,214			
Total Projected Surplus/Deficit (Operating Plus Non-Operating)	\$ 83,372,328	\$ (9,829,277)	\$ (3,504,461)	\$ (3,692,854)	\$ (1,519,368)
Unreserved/Undesignated Fund Balance (Fund 255):			•		
Beginning Fund Balance Projected Surplus/Deficit	\$ 187,735,516 83,372,328	\$ 271,107,844 (9,829,277)	\$ 261,278,567 (3,504,461)	\$ 257,774,106 (3,692,854)	\$ 254,081,252 (1,519,368)
Ending Fund Balance		\$ 261,278,567			
	\$ 2,,	Ψ 201,210,000.	\$ 20.,,	\$ 20.,00.,202	ψ 202,00°,00°.
DETENTION FUND-CAPITAL PROJECTS (Fund 455) Sources of Funds:					
Transfer-In from Detention Operating Fund	\$ -	\$ -	\$ -	\$ -	\$ -
Proceeds of Short-term Debt Miscellaneous	-	-	-	-	•
Total Sources	\$ -	\$ -	\$ -	\$ -	<u> </u>
Uses of Funds	•	•	*	•	•
Capital Improvements	\$ -	\$ -	\$ -	\$ -	\$ -
Estimated Short-Term Debt Principal	-	-	-	-	
Estimated Short-Term Debt Interest Total Uses	- \$ -	\$ -	\$ -	- \$ -	\$ -
	·	•	•	•	•
Projected Surplus/Deficit:	\$ -	\$ -	\$ -	\$ -	\$ -
Unreserved Fund Balance:					
Beginning Balance	\$ -	\$ -	\$ -	\$ -	\$
Net Surplus/Deficit	- \$ -	\$ -	\$ -	\$ -	\$ -
Ending Balance	\$ -	D -	D -	D -	\$.





DETENTION FUND - LOW SCENARIO

	1 FY 2001-2002*	2 FY 2002-03	3 FY 2003-04	4 FY 2004-05	5 FY 2005-06
DETENTION FUND-OPERATING		_			_
Jail Excise Tax	\$ 103,017,791	\$ 104,587,874	\$ 110,653,971	\$ 115,965,361	\$ 121,763,629
Transfers In from Other Funds-Base Maintenance of Effort Transfers In from Other Funds-Above Base Maintenance of Effort	101,186,962	106,334,765	111,027,674	113,276,013	116,807,287
Intergovernmental/Jail Per Diem	18,718,000	21,852,358	18,363,433 24,037,594	46,251,316 26,441,353	67,913,041 29,085,488
Interest Income	100,000	63,360	24,037,394	20,441,333	724,546
Totals	\$ 223,022,753	\$ 232,838,357	\$ 264,082,671	\$ 301,934,044	\$ 336,293,993
Hara of French					
Uses of Funds: Operating Expenditures - Current Facilities Personal Services	\$ 92,125,539	\$ 97,260,153	\$ 101,016,451	\$ 103,640,700	\$ 106,329,751
Operations	20,221,479	20,828,123	21,452,967	22,096,556	22,759,453
Correctional Health Payment to MIHS	1,700,000	1,826,099	1,955,752	2,092,721	2,237,144
Subtotal - Current Operations	\$ 114,047,018	\$ 119,914,376	\$ 124,425,170	\$ 127,829,977	\$ 131,326,349
·					
<u>Operating Expenditures - New Facilities</u> Personal Services	\$ -	\$ -	\$ 9,897,121	\$ 34,364,258	\$ 55,148,243
Operations	Ψ-	4,096,626	12,175,659	13,394,447	13,930,225
Major Maintenance - New Detention Facilities	-	871,833	4,930,750	8,380,000	11,401,000
Subtotal - New Facility Operations	\$ -	\$ 4,968,459	\$ 27,003,530	\$ 56,138,705	\$ 80,479,468
• •		2,000,000	2,000,000	2,000,000	2,000,000
Contingency Total Operating Expenditures	\$ 114,047,018	\$ 126,882,835	\$ 153,428,700	\$ 185,968,683	2,000,000 \$ 213.805.817
Operating Expenditures Operating Surplus/(Deficit)	\$ 5,957,944	\$ 1,367,648	\$ 155,426,700	\$ -	\$ 724,546
, , ,					
Non-Recurring Expenditures ICJIS - Phase I	\$ 4,682,863	\$ 3,716,599	\$ 3,057,451	\$ 1,123,722	\$ 1,837,860
ICJIS - Phase II	ψ 1,002,000 -	3,408,922	2,722,453	7,158,582	6,653,060
ICJIS - Phase IIII	-	-,,	-,,	-	6,302,658
Subtotal ICJIS Phases I-III	\$ 4,682,863	\$ 7,125,521	\$ 5,779,904	\$ 8,282,304	\$ 14,793,578
Contingency - Capital Improvement Program	10,000,000	-	-	_	-
Sheriff - Records Management System	250,000	-	-	-	-
Sheriff - Jail Crimes and Intelligence	56,551	-	-	-	-
ICJIS - Parallel Agency Projects	400,000	500,000	500,000	500,000	500,000
Sheriff Classroom Space	300,000	-	-	-	-
Sheriff - Recruiting Expenses	500,000	750,000	750,000	750,000	750,000
Relocations Sheriff - Refrigerated Trucks	500,000 3,410,946	3,596,000	2,806,000	-	-
Major Maintenance - Current Detention Facilities	5,390,000	15,262,000	2,890,000	4,385,000	2,515,000
Contingency	2,334,616	-	2,030,000	-,505,000	2,313,000
Sub-Total Non-Recurring	\$ 27,824,876	\$ 27,233,521	\$ 12,725,904	\$ 13,917,304	\$ 18,558,578
Transfer to Detention Capital Projects	\$ 84,726,011	\$ 84,922,088	\$ 97,945,889	\$ 31,315,729	\$ -
Total Non-Operating Expenditures	\$ 112,550,887	\$ 112,155,609	\$ 110,671,793	\$ 45,233,033	\$ 18,558,578
Non-Operating Surplus/(Deficit)	\$ (9,533,096)	\$ (7,567,735)	\$ (17,822)	\$ 70,732,329	\$ 103,205,052
Total Expenditures (Operating Plus Non-Operating)	\$ 226,597,905	\$ 239,038,444	\$ 264,100,493	\$ 231,201,715	\$ 232,364,395
Total Projected Surplus/Deficit (Operating Plus Non-Operating)	\$ (3,575,152)	\$ (6,200,087)	\$ (17,822)	\$ 70,732,329	\$ 103,929,598
Unreserved/Undesignated Fund Balance (Fund 255):					
Beginning Fund Balance	\$ 9,757,372	\$ 6,182,265	\$ (17,822)	\$ (35,644)	\$ 70,696,685
Projected Surplus/Deficit	(3,575,152)	(6,200,087)	(17,822)	70,732,329	103,929,598
Ending Fund Balance	\$ 6,182,265	\$ (17,822)	\$ (35,644)	\$ 70,696,685	\$ 174,626,283
DETENTION FUND-CAPITAL PROJECTS (Fund 455)					
Sources of Funds:					
Transfer-In from Detention Operating Fund	\$ 84,726,011	\$ 84,922,088	\$ 97,945,889	\$ 31,315,729	\$ -
Proceeds of Short-term Debt	-	95,000,000			
Total Sources	\$ 84,726,011	\$ 179,922,088	\$ 97,945,889	\$ 31,315,729	\$ -
Uses of Funds					
Capital Improvements	\$ 232,997,677	\$ 179,674,139	\$ 28,900,000	\$ -	\$ -
Estimated Short-Term Debt Principal	-	· -	62,000,000	33,000,000	-
Estimated Short-Term Debt Interest	-	3,800,000	7,600,000	2,640,000	-
Total Uses	\$ 232,997,677	\$ 183,474,139	\$ 98,500,000	\$ 35,640,000	\$ -
Projected Surplus/Deficit:	\$ (148,271,666)	\$ (3,552,051)	\$ (554,111)	\$ (4,324,271)	\$ -
Unreserved Fund Balance:					
Beginning Balance	\$ 148,271,667	\$ -	\$ (3,552,051)	\$ (4,106,162)	\$ (8,430,433)
Net Surplus/Deficit	(148,271,667)	(3,552,051)	(554,111)	(4,324,271)	-
Ending Balance	\$ -	\$ (3,552,051)	\$ (4,106,162)	\$ (8,430,433)	\$ (8,430,433)

^{*} Fiscal Year 2001-02 Budget Adopted by Maricopa County Board of Supervisors.









DETENTION FUND - LOW SCENARIO

DETENTION FUND-OPERATING	10 FY 2010-11	9 FY 2009-10	8 FY 2008-09	7 FY 2007-08	6 FY 2006-07	
Transfer In from Other Funds-Base MOE		•				
Transfer In from Other Funds-Above Base MOE 81,835,012 212,812,679 216,984,106 220,986,107 101etgovernmentJJJail Per Diem 31,994,007 31,934,41 38,712,765 42,840,644 1,789,866 2,858,444 2,758,368 2,723,033 1,701 1,7	\$ -	\$ -	\$ -	\$ -		
Intergovernmental/Jail Per Diem 13,994,037 35,193,441 38,712,785 42,584,046 14,584,058 12,723,033 70 tals 13,592,069 355,002,976 3250,864,565 3256,455,259 3266,275,204 32,592,604 32,5	225,806,410	220 968 107	216 984 106	212 812 679		
Intensist	42,584,064				, ,	
	2,685,681		, ,			•
Personal Servies	\$ 271,076,155				<u> </u>	-
Personal Services						Uses of Funds:
Operations Correctional Health Payment to MIHS 23.442/238 (2.38) 24.15.033 (2.543.021 (2.717.364) (2.888.232) 25.615.0563 (2.717.364) (2.888.232) 25.615.0563 (2.717.364) (2.888.232) 25.615.0563 (2.717.364) (2.717.36						
Correctional Health Payment to MIHS 2,38,248 2,549,251 2,717,364 2,88,232 Subtotal - Current Operations \$134,913,728 \$138,936,888 \$142,376,778 \$146,006,188 Personal Services \$7,2274,873 \$79,487,655 \$82,566,584 \$85,719,957 Operations \$14,487,434 \$14,920,207 \$15,389,719 \$15,808,119 Major Maintenance - New Detention Facilities \$2,000,000 \$107,412,432 \$113,392,802 \$13,794,586 Subtoal - New Facility Operations \$93,385,307 \$107,412,432 \$113,291,005 \$15,485,383 Contingency \$200,000 \$2,000,000 \$2,000,000 \$2,000,000 \$2,000,000 Operating Surplus/(Deficit) \$1,789,868 \$248,006,120 \$255,968,891 \$263,552,171 Operating Surplus (Deficit) \$1,892,177 \$1,901,961 \$1,162,943 \$2,723,030 Operating Surplus (Deficit) \$1,892,177 \$1,901,961 \$1,162,943 \$1,162,943 Cull S - Phase II \$1,892,177 \$1,901,961 \$1,162,943 \$1,162,943 Cull S - Phase II \$1,902,172	\$ 120,702,072					
Subtotal - Current Operations	26,384,444					
Operating Expenditures - New Facilities \$ 72,274,873 \$ 79,487,655 \$ 82,566,584 \$ 85,719,95 Personal Services \$ 72,274,873 \$ 79,487,655 \$ 82,566,584 \$ 85,719,95 Operations \$ 14,487,434 \$ 14,922,057 \$ 15,389,719 \$ 15,830,811 Major Maintenance - New Detention Facilities \$ 2,900,000 \$ 13,002,720 \$ 113,328,202 \$ 115,345,353 Contingency \$ 2,000,000 \$ 2,000,000 \$ 2,000,000 \$ 2,000,000 \$ 2,000,000 Total Operating Expenditures \$ 236,300,035 \$ 248,006,120 \$ 255,686,891 \$ 26,3552,171 Operating Expenditures \$ 1,892,177 \$ 1,001,951 \$ 1,126,603 \$ 1,162,914 ICJIS - Phase II \$ 1,692,177 \$ 1,001,951 \$ 1,126,603 \$ 1,162,914 ICJIS - Phase III \$ 6,579,721 \$ 3,072 \$ 50,095 \$ 566,597 ICJIS - Phase III \$ 6,579,721 \$ 8,705,126 \$ 2,207,951 \$ 2,286,873 ICJIS - Phase IIII \$ 6,579,721 \$ 8,705,126 \$ 2,207,951 \$ 2,286,873 Contingency - Capital Improvement Program <td< td=""><td>3,069,844</td><td></td><td></td><td></td><td></td><td></td></td<>	3,069,844					
Personal Services	\$ 150,156,359	\$ 146,206,818	\$ 142,367,787	\$ 138,593,688	\$ 134,913,728	
Depart D	¢ 05 740 05	Ф 0E 740 0E7	¢ 00 500 504	¢ 70 407 CEE	£ 70 074 070	
Majnt Maintenance - New Detention Facilities 1,264,000 13,002,720 13,392,802 13,794,586 Subtotal - New Facility Operations \$9,936,307 \$107,412,432 \$111,329,105 \$15,345,535 \$2,000,000 2,000,000 2,000,000 7,000 7,000 2,000,000 7,000 7,000 2,000,000 7,000	\$ 85,719,957 16,305,735					
Subtotal - New Facility Operations	14,208,423					
Contingency	\$ 116,234,115					· -
Total Operating Expenditures \$236,300,035 \$248,006,120 \$255,696,891 \$275,303 \$273,033	2,000,000					• •
Operating Surplus/(Deficity) \$ 1,789,686 \$ 2,858,444 \$ 2,758,368 \$ 2,723,033 Non-Recurring Expenditures Secondary (CJIS - Phase III) \$ 1,692,177 \$ 1,091,951 \$ 1,126,603 \$ 1,162,914 (CJIS - Phase IIII) 4,215,028 7,079,102 531,253 557,362 557,362 (CJIS - Phase IIII) \$ 6,579,721 \$ 8,705,126 \$ 2,207,951 \$ 2,286,873 Contingency - Capital Improvement Program \$ 6,579,721 \$ 8,705,126 \$ 2,207,951 \$ 2,286,873 Sheriff - Records Management System \$ 6,579,721 \$ 8,705,126 \$ 2,207,951 \$ 2,286,873 Sheriff - Records Management System \$ 6,579,721 \$ 8,705,126 \$ 2,207,951 \$ 2,286,873 Sheriff - Records Management System \$ 500,000	\$ 268,390,474				, ,	
Non-Recurring Expenditures \$1,692,177 \$1,091,951 \$1,126,603 \$1,162,914 \$1,031,951 \$1,233 \$57,362 \$1,031,951 \$34,072 \$331,253 \$57,362 \$1,031,951 \$34,072 \$534,072 \$534,072 \$565,995 \$66,597 \$1,031,951 \$	\$ 2,685,681					
ICJIS - Phase II	, ,,	, ,,,,,,,,,	, , , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , , ,	, , , ,
CJIS - Phase III	\$ -	\$ 1 162 01 <i>1</i>	\$ 1 126 603	\$ 1 001 051	¢ 1 602 177	
CJIS - Phase IIII	Ψ.					
Subtotal ICJIS Phases I-III \$ 6,579,721 \$ 8,705,126 \$ 2,207,951 \$ 2,286,873 Contingency - Capital Improvement Program - - - - - Sheriff - Records Management System - - - - - Sheriff - Jail Crimes and Intelligence 500,000 500,000 500,000 500,000 500,000 Sheriff - Recruting Expenses 750,000 750,000 750,000 750,000 750,000 Relocations -		,				
Sheriff - Records Management System	\$ -					
Sheriff Records Management System -		_	-	-	_	Contingency - Capital Improvement Program
CJIS - Parallel Agency Projects 500,000		-	-	-	-	
Sheriff Classroom Space 750,000		-	-	-	-	Sheriff - Jail Crimes and Intelligence
Sheriff - Recruiting Expenses 750,000 7	500,000	500,000	500,000	500,000	500,000	
Relocations		-	-	-	-	
Sheriff - Refrigerated Trucks -	750,000	750,000	750,000	750,000	750,000	
Major Maintenance - Current Detention Facilities 2,590,450 contingency 2,668,164 contingency 2,748,208 contingency 2,830,655 contingency Sub-Total Non-Recurring \$10,420,171 \$12,623,289 \$6,206,160 \$6,367,528 Transfer to Detention Capital Projects \$- \$- \$- \$- \$- Total Non-Operating Expenditures \$10,420,171 \$12,623,289 \$6,206,160 \$6,367,528 Non-Operating Surplus/(Deficit) \$102,493,084 \$(12,623,289) \$(6,206,160) \$(6,367,528) Total Expenditures (Operating Plus Non-Operating) \$246,720,206 \$260,629,409 \$261,903,051 \$269,919,699 Total Projected Surplus/Deficit (Operating Plus Non-Operating) \$104,282,770 \$(9,764,845) \$(3,447,792) \$(3,644,495) Beginning Fund Balance \$174,626,283 \$278,909,053 \$269,144,208 \$265,696,416 Projected Surplus/Deficit \$104,282,770 \$(9,764,845) \$(3,447,792) \$(3,644,495) Ending Fund Balance \$278,909,053 \$269,144,208 \$265,696,416 \$262,051,921 DETENTION FUND-CAPITAL PROJECTS (Fund 455) \$250,000,000 \$250,000,	•	-	-	-	-	
Contingency - <th< td=""><td>2,915,574</td><td>2 920 655</td><td>2 749 209</td><td>2 669 164</td><td>2 500 450</td><td></td></th<>	2,915,574	2 920 655	2 749 209	2 669 164	2 500 450	
Sub-Total Non-Recurring	2,915,574	2,030,033	2,740,200	2,000,104	2,590,450	
Total Non-Operating Expenditures \$10,420,171 \$12,623,289 \$6,206,160 \$6,367,528 \$10,429,3084 \$10,429,3084 \$10,2493,084 \$10,2493,084 \$10,2493,084 \$10,2493,084 \$10,2493,084 \$10,2493,084 \$10,2493,084 \$10,2493,084 \$10,2493,084 \$10,2493,084 \$10,2493,084 \$10,2493,084 \$10,2493,084 \$10,2493,089 \$261,629,409 \$261,903,051 \$269,919,699 \$104 Projected Surplus/Deficit (Operating Plus Non-Operating) \$104,282,770	\$ 4,165,574	\$ 6,367,528	\$ 6,206,160	\$ 12,623,289	\$ 10,420,171	<u> </u>
Total Non-Operating Expenditures \$10,420,171 \$12,623,289 \$6,206,160 \$6,367,528 \$102,493,084 \$102,493,084 \$102,493,084 \$102,493,084 \$102,493,084 \$102,493,084 \$102,493,084 \$102,493,084 \$102,493,084 \$102,493,084 \$102,493,084 \$102,493,084 \$102,493,089 \$104,282,700 \$260,629,409 \$261,903,051 \$269,919,699 \$1042,827,70 \$104,282,770 \$104,	\$ -	\$ -	\$ -	\$ -	\$ -	Transfer to Detention Capital Projects
Non-Operating Surplus/(Deficit) \$ 102,493,084 \$ (12,623,289) \$ (6,206,160) \$ (6,367,528) \$ (6,367,528) \$ (5,206,29,409) \$ (5,306,29,409)	\$ 4,165,574	\$ 6,367,528	\$ 6,206,160	\$ 12,623,289	\$ 10,420,171	
Total Projected Surplus/Deficit (Operating Plus Non-Operating) \$ 104,282,770 \$ (9,764,845) \$ (3,447,792) \$ (3,644,495)	\$ (4,165,574)	\$ (6,367,528)	\$ (6,206,160)	\$ (12,623,289)	\$ 102,493,084	
Unreserved/Undesignated Fund Balance (Fund 255): \$ 174,626,283 \$ 278,909,053 \$ 269,144,208 \$ 265,696,416 Projected Surplus/Deficit 104,282,770 (9,764,845) (3,447,792) (3,644,495) Ending Fund Balance \$ 278,909,053 \$ 269,144,208 \$ 265,696,416 \$ 262,051,921 DETENTION FUND-CAPITAL PROJECTS (Fund 455) Sources of Funds: ** ** ** ** ** ** ** ** ** ** ** Proceeds of Short-term Debt ** <td>\$ 272,556,048</td> <td>\$ 269,919,699</td> <td>\$ 261,903,051</td> <td>\$ 260,629,409</td> <td>\$ 246,720,206</td> <td>Total Expenditures (Operating Plus Non-Operating)</td>	\$ 272,556,048	\$ 269,919,699	\$ 261,903,051	\$ 260,629,409	\$ 246,720,206	Total Expenditures (Operating Plus Non-Operating)
Beginning Fund Balance Projected Surplus/Deficit \$ 174,626,283 104,282,770 \$ 278,909,053 (9,764,845) \$ 269,144,208 (3,447,792) \$ 265,696,416 (3,644,495) Ending Fund Balance \$ 278,909,053 \$ 269,144,208 \$ 265,696,416 \$ 262,051,921 DETENTION FUND-CAPITAL PROJECTS (Fund 455) Sources of Funds: Transfer-In from Detention Operating Fund \$ -	\$ (1,479,893)	\$ (3,644,495)	\$ (3,447,792)	\$ (9,764,845)	\$ 104,282,770	Total Projected Surplus/Deficit (Operating Plus Non-Operating)
Projected Surplus/Deficit 104,282,770 (9,764,845) (3,447,792) (3,644,495) Ending Fund Balance \$ 278,909,053 \$ 269,144,208 \$ 265,696,416 \$ 262,051,921 DETENTION FUND-CAPITAL PROJECTS (Fund 455) Sources of Funds: 5 \$ - \$ - \$ - Transfer-In from Detention Operating Fund \$ - \$ - \$ - \$ - Proceeds of Short-term Debt - - - - -						Unreserved/Undesignated Fund Balance (Fund 255):
Ending Fund Balance \$ 278,909,053 \$ 269,144,208 \$ 265,696,416 \$ 262,051,921 DETENTION FUND-CAPITAL PROJECTS (Fund 455) Sources of Funds: Transfer-In from Detention Operating Fund \$ -	\$ 262,051,921				. , ,	
DETENTION FUND-CAPITAL PROJECTS (Fund 455) Sources of Funds: \$- <	(1,479,893)					Projected Surplus/Deficit
Sources of Funds: \$ -	\$ 260,572,028	\$ 262,051,921	\$ 265,696,416	\$ 269,144,208	\$ 278,909,053	Ending Fund Balance
Transfer-In from Detention Operating Fund \$ - \$ - \$ - \$ - Proceeds of Short-term Debt						
Proceeds of Short-term Debt						
	\$ -	\$ -	\$ -	\$ -		
	\$ -	<u> </u>	<u> </u>	<u> </u>		_
	Ψ	•	•	•	Ψ	
Uses of Funds Capital Improvements \$ - \$ - \$ -	\$ -	¢	¢	¢	¢	
Estimated Short-Term Debt Principal	Ψ	Ψ-	Ψ-	Ψ-	Ψ-	
Estimated Short-Term Debt (Interest		=	-	-	-	
Total Uses \$- \$- \$-	\$ -	\$ -	\$ -	\$ -	\$ -	
Projected Surplus/Deficit: \$ - \$ - \$ - \$ -	\$ -	\$ -	\$ -	\$ -	\$ -	Projected Surplus/Deficit:
Unreserved Fund Balance:	Ψ	Ψ	Ψ -	Ψ -	Ψ -	
Reginning Balance	\$ (8,430,433)	\$ (8,430,433)	\$ (8,430,433)	\$ (8,430,433)	\$ (8,430,433)	Beginning Balance
Ending Balance \$ (8,430,433) \$ (8,430,433) \$ (8,430,433) \$ (8,430,433)	\$ (8,430,433)	\$ (8,430,433)	\$ (8,430,433)	\$ (8,430,433)	\$ (8,430,433)	







TRANSPORTATION - BASE SCENARIO

(excludes grants)	1 FY2001-02*	2 FY 2002-03	3 FY 2003-04	4 FY 2004-05	5 FY 2005-06
Sources of Funds:					
Revenue:					
Highway User Revenue Funds	\$81,000,000	83,214,930	88,618,544	92,565,884	96,747,645
State Shared VLT	7,200,000	7,753,127	8,352,079	8,997,845	9,653,643
Other Intergovernmental	39,958,766	11,658,442	13,000,956	11,346,600	12,434,837
Licenses and Permits	720,000	739,440	759,405	779,909	800,966
Interest	500,000	-	-	-	-
Other Charges for Services	34,000	34,918	35,861	36,829	37,823
Gain on Fixed Assets	240,000	-	-	-	-
Miscellaneous	267,834	275,066	282,492	290,120	297,953
Total Sources	\$ 129,920,600	\$ 103,675,923	\$ 111,049,336	\$ 114,017,186	\$ 119,972,867
Net Growth Rate		-20.20%	7.11%	2.67%	5.22%
Uses of Funds:					
Operating Expenditures:					
Wages and Salaries-Base	\$ 17,762,236	\$ 18,529,704	\$ 19,009,284	\$ 19,509,586	\$ 20,022,837
Salary Adjustments	851,889	532,334	555,335	569,708	584,702
Employee Benefits	4,295,504	4,848,257	5,463,009	5,666,409	5,874,242
Supplies and Services	22,608,229	23,218,651	23,845,555	24,489,385	25,150,598
Capital Outlay	4,324,305	4,441,061	4,560,970	4,684,116	4,810,587
Total Operating	\$ 49,842,163	\$ 51,570,007	\$ 53,434,153	\$ 54,919,204	\$ 56,442,967
Net Growth Rate		3.47%	3.61%	2.78%	2.77%
	* - - - - - - - - - -	4 = 0 000 040	* 0= 004 =00	4 = 2 = 2 = 2 = 2	* • • • • • • • • • • • • • • • • • • •
Capital Project Expenditures:	\$ 56,017,647	\$ 58,292,212	\$ 65,004,780	\$ 56,733,000	\$ 62,174,184
Total Uses	\$ 105,859,810	\$ 109,862,219	\$118,438,933	\$ 111,652,204	\$ 118,617,151
Projected Surplus/Deficit:	\$ 24,060,790	\$ (6,186,296)	\$ (7,389,596)	\$ 2,364,982	\$ 1,355,716
Unreserved Fund Balance:					
Beginning Balance	\$7,000,306	\$ 31,061,096	\$ 24,874,800	\$ 17,485,204	\$ 19,850,185
Net Surplus/Deficit	24,060,790	(6,186,296)	(7,389,596)	2,364,982	1,355,716
Ending Balance	\$ 31,061,096	\$ 24,874,800	\$ 17,485,204	\$ 19,850,185	\$ 21,205,901

^{*} Fiscal Year 2001-02 Budget Adopted by Maricopa County Board of Supervisors, excluding grants.







TRANSPORTATION - BASE SCENARIO

(excludes grants)	6	7	8	9	10
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11
Sources of Funds:					
Revenue:					
Highway User Revenue Funds	101,315,065	105,655,627	110,427,220	115,213,937	\$ 120,052,923
State Shared VLT	10,390,874	11,120,828	11,954,049	12,836,249	13,656,151
Other Intergovernmental	12,770,577	13,115,383	13,469,498	13,833,175	14,206,670
Licenses and Permits	822,592	844,802	867,612	891,038	915,096
Interest	-	-	-	-	-
Other Charges for Services	38,845	39,893	40,971	42,077	43,213
Gain on Fixed Assets	-	-	-,-	-	-,
Miscellaneous	305,998	314,259	322,744	331,459	340,408
Total Sources	\$ 125,643,951	\$ 131,090,793	\$ 137,082,095	\$ 143,147,934	\$ 149,214,460
Net Growth Rate	4.73%	4.34%	4.57%	4.42%	4.24%
Uses of Funds:					
Operating Expenditures:					
Wages and Salaries-Base	\$ 20,549,595	\$ 21,090,212	\$ 21,645,051	\$ 22,214,487	\$ 22,798,903
Salary Adjustments	600,084	615,871	632,074	648,702	665,768
Employee Benefits	6,086,398	6,302,730	6,523,075	6,738,971	6,962,186
Supplies and Services	25,829,664	26,527,065	27,243,296	27,978,865	28,734,294
Capital Outlay	4,940,473	5,073,866	5,210,860	5,351,553	5,496,045
Total Operating	\$ 58,006,216	\$ 59,609,744	\$ 61,254,355	\$ 62,932,578	\$ 64,657,197
Net Growth Rate	2.77%	2.76%	2.76%	2.74%	2.74%
Capital Project Expenditures:	\$ 63,852,887	\$ 65,576,915	\$ 67,347,492	\$ 69,165,874	\$ 71,033,352
Total Uses	\$ 121,859,103	\$ 125,186,659	\$ 128,601,847	\$ 132,098,452	\$ 135,690,549
Projected Surplus/Deficit:	\$ 3,784,849	\$ 5,904,134	\$ 8,480,248	\$ 11,049,481	\$ 13,523,911
Unreserved Fund Balance:					_
Beginning Balance	\$ 21,205,901	\$ 24,990,750	\$ 30,894,884	\$ 39,375,131	\$ 50,424,613
Net Surplus/Deficit	3,784,849	5,904,134	8,480,248	11,049,481	13,523,911
Ending Balance	\$ 24,990,750	\$ 30,894,884	\$ 39,375,131	\$ 50,424,613	\$ 63,948,524





TRANSPORTATION - LOW SCENARIO

(excludes grants)	1 FY 2001-02*	2 FY 2002-03	3 FY 2003-04	4 FY 2004-05	5 FY 2005-06
Sources of Funds:					
Revenue:					
Highway User Revenue Funds	\$81,000,000	83,214,930	88,618,544	92,565,884	96,747,645
State Shared VLT	7,200,000	7,753,127	8,352,079	8,997,845	9,653,643
Other Intergovernmental	39,958,766	11,658,442	13,000,956	11,346,600	12,434,837
Licenses and Permits	720,000	741,600	763,848	786,763	810,366
Interest	500,000	-	-	-	-
Other Charges for Services	34,000	35,020	36,071	37,153	38,267
Gain on Fixed Assets	240,000	-	-	-	-
Miscellaneous	267,834	275,869	284,145	292,669	301,450
Total Sources	\$ 129,920,600	\$ 103,678,989	\$ 111,055,642	\$ 114,026,914	\$ 119,986,207
Net Growth Rate		-20.20%	7.11%	2.68%	5.23%
Uses of Funds:					
Operating Expenditures:					
Wages and Salaries-Base	\$ 17,762,236	\$ 18,529,704	\$ 19,062,571	\$ 19,618,462	\$ 20,190,339
Salary Adjustments	851,889	591,482	617,039	634,784	653,295
Employee Benefits	4,295,504	4,848,257	5,468,870	5,688,502	5,913,810
Supplies and Services	22,608,229	23,286,476	23,985,070	24,704,622	25,445,761
Capital Outlay	4,324,305	4,454,034	4,587,655	4,725,285	4,867,043
Total Operating	\$ 49,842,163	\$ 51,709,953	\$ 53,721,205	\$ 55,371,654	\$ 57,070,248
Net Growth Rate	+ 10,01=,100	3.75%	3.89%	3.07%	3.07%
Capital Project Expenditures:	\$ 56,017,647	\$ 58,292,212	\$ 65,004,780	\$ 56,733,000	\$ 62,174,184
Total Uses	\$ 105,859,810	\$ 110,002,165	\$ 118,725,985	\$ 112,104,654	\$ 119,244,432
Projected Surplus/Deficit:	\$ 24,060,790	\$ (6,323,176)	\$ (7,670,343)	\$ 1,922,260	\$ 741,775
Unreserved Fund Balance:					
Beginning Balance	\$7,000,306	\$ 31,061,096	\$ 24,737,920	\$ 17,067,576	\$ 18,989,836
Net Surplus/Deficit	24,060,790	(6,323,176)	(7,670,343)	1,922,260	741,775
Ending Balance	\$ 31,061,096	\$ 24,737,920	\$ 17,067,576	\$ 18,989,836	\$ 19,731,612
* Final Var 2004 02 Budget A				Ψ 10,000,000	Ψ 10,701,012

^{*} Fiscal Year 2001-02 Budget Adopted by Maricopa County Board of Supervisors, excluding grants.







TRANSPORTATION - LOW SCENARIO

01,315,065 10,390,874 12,807,882 834,677	105,655,627 11,120,828 13,192,118 859,718	FY 2008-09 110,427,220 11,954,049 13,587,882	FY 2009-10 115,213,937 12,836,249 13,995,518	FY 2010-11 \$ 120,398,564 13,462,884
10,390,874 12,807,882	11,120,828 13,192,118	11,954,049 13,587,882	12,836,249	. , ,
10,390,874 12,807,882	11,120,828 13,192,118	11,954,049 13,587,882	12,836,249	
10,390,874 12,807,882	11,120,828 13,192,118	11,954,049 13,587,882	12,836,249	. , ,
10,390,874 12,807,882	11,120,828 13,192,118	11,954,049 13,587,882	12,836,249	. , ,
12,807,882	13,192,118	13,587,882		13.402.0041
, ,		, ,		14,415,384
034,077	009,710		, ,	
-		000,309	912,074	939,437
20 445	40 500	41.016	42.070	44,362
39,413	40,396	41,010	43,070	44,302
310 403	310 808	320 402	330 384	349,463
			,	\$ 149,610,094
4.76%	4.37%	4.00%	4.40%	4.37%
				•
20,778,893	\$ 21,384,603	\$ 22,007,970	\$ 22,649,508	\$ 23,309,747
672,338	691,937	712,107	732,865	754,229
6,144,730	6,381,157	6,622,967	6,861,620	7,109,054
	26,995,408	27,805,270	28,639,428	29,498,611
5,013,055	5,163,446	5,318,350	5,477,900	5,642,237
58,818,150	\$ 60,616,551	\$ 62,466,664	\$ 64,361,322	\$ 66,313,877
3.06%	3.06%	3.05%	3.03%	3.03%
64,039,410	\$ 65,960,592	\$ 67,939,410	\$ 69,977,592	\$ 72,076,920
	. , ,	. , ,	. , ,	, , ,
22,857,559	\$ 126,577,142	\$ 130,406,074	\$ 134,338,914	\$ 138,390,797
\$ 2,840,848	\$ 4,611,554	\$ 6,819,804	\$ 9,001,219	\$ 11,219,297
19.731.612	\$ 22.572.459	\$ 27.184.013	\$ 34.003.818	\$ 43,005,037
				11,219,297
				\$ 54,224,334
	6,144,730 26,209,134 5,013,055 58,818,150	39,415 40,598 310,493 319,808 25,698,407 \$131,188,696 4.76% \$131,188,696 4.37% 20,778,893 \$21,384,603 672,338 691,937 6,144,730 6,381,157 26,209,134 26,995,408 5,013,055 5,163,446 58,818,150 \$60,616,551 3.06% \$60,616,551 3.06% 64,039,410 \$65,960,592 22,857,559 \$126,577,142 \$2,840,848 \$4,611,554 19,731,612 \$22,572,459 2,840,848 4,611,554	834,677 859,718 885,509 39,415 40,598 41,816 310,493 319,808 329,402 25,698,407 \$131,188,696 \$137,225,878 4.76% 4.37% 4.60% 20,778,893 \$21,384,603 \$22,007,970 672,338 691,937 712,107 6,144,730 6,381,157 6,622,967 26,209,134 26,995,408 27,805,270 5,013,055 5,163,446 5,318,350 58,818,150 \$60,616,551 \$62,466,664 3.06% 3.06% 3.05% 64,039,410 \$65,960,592 \$67,939,410 22,857,559 \$126,577,142 \$130,406,074 \$2,840,848 \$4,611,554 \$6,819,804 19,731,612 \$22,572,459 \$27,184,013 2,840,848 4,611,554 6,819,804	834,677 859,718 885,509 912,074 39,415 40,598 41,816 43,070 310,493 319,808 329,402 339,284 25,698,407 \$131,188,696 \$137,225,878 \$143,340,133 4.76% 4.37% 4.60% \$143,340,133 672,338 691,937 712,107 732,865 6,144,730 6,381,157 6,622,967 6,861,620 26,209,134 26,995,408 27,805,270 28,639,428 5,013,055 5,163,446 5,318,350 5,477,900 58,818,150 \$60,616,551 \$62,466,664 \$64,361,322 3.06% 3.06% 3.05% 3.03% 64,039,410 \$65,960,592 \$67,939,410 \$69,977,592 22,857,559 \$126,577,142 \$130,406,074 \$134,338,914 \$2,840,848 \$4,611,554 \$6,819,804 \$9,001,219 19,731,612 \$22,572,459 \$27,184,013 \$34,003,818 2,840,848 4,611,554 6,819,804 9,001,219





FLOOD CONTROL DISTRICT - BASE SCENARIO

(excludes grants)	1	2	3	4	5
(constant)	FY 2001-02*	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06
Sources of Funds:					
<u>Revenue</u>	
Property Taxes	\$ 45,322,696	\$ 44,870,124	\$ 44,873,814	\$ 44,877,192	\$ 44,877,743
SRP Payments in Lieu of Taxes	153,587	129,383	119,743	115,303	110,483
Licenses and Permits	1,500,027	1,530,028	1,391,560	1,296,721	1,330,435
Intergovernmental	20,800,000	15,907,000	18,151,000	16,100,000	14,100,000
Interest	878,500	357,998	180,987	-	-
Miscellaneous	10,032,397	9,336,000	670,000	230,000	300,000
Total Sources	\$ 78,687,207	\$ 72,130,533	\$ 65,387,104	\$ 62,619,216	\$ 60,718,661
Net Growth Rate		-8.33%	-9.35%	-4.23%	-3.04%
Uses of Funds:					
Operating Expenditures:					
Wages and Salaries - Base	\$ 6,998,231	\$ 7,180,307	\$ 7,369,259	\$ 7,563,127	\$ 7,762,097
Salary Adjustments	202,104	209,737	215,194	220,857	226,667
Employee Benefits	1,992,816	2,257,446	2,498,373	2,599,023	2,698,661
Supplies and Services	12,052,769	12,378,194	12,712,405	13,055,640	13,408,142
Capital Outlay	889,500	913,517	938,181	963,512	989,527
Total Operating	\$ 22,135,420	\$ 22,939,200	\$ 23,733,412	\$ 24,402,159	\$ 25,085,095
Net Growth Rate		3.63%	3.46%	2.82%	2.80%
Capital Project Expenditures:	\$ 57,198,292	\$ 53,930,000	\$ 50,490,000	\$ 51,744,000	\$ 51,858,000
Total Uses	\$79,333,712	\$ 76,869,200	\$74,223,412	\$ 76,146,159	\$ 76,943,095
Net Growth Rate		-3.11%	-3.44%	2.59%	1.05%
Projected Surplus/(Deficit):	\$ (646,505)	\$ (4,738,668)	\$ (8,836,308)	\$ (13,526,944)	\$ (16,224,433)
Percent of Total Expenditures	-0.81%	-6.16%	-11.91%	-17.76%	-21.09%
Unreserved Fund Balance:					
Beginning Balance	\$ 12,794,939	\$ 12,148,434	\$ 7,409,766	\$ (1,426,542)	\$ (14,953,486)
Net Surplus/Deficit	(646,505)	(4,738,668)	(8,836,308)	(13,526,944)	(16,224,433)
Ending Balance	\$ 12,148,434	\$7,409,766	\$ (1,426,542)	\$ (14,953,486)	\$ (31,177,919)
* Figure Voor 2004 02 Budget A			of Cuparisara	φ (14,900,400)	Ψ (ΟΙ, ΙΙΙ, ΘΙΘ

^{*} Fiscal Year 2001-02 Budget Adopted by Maricopa County Board of Supervisors, excluding grants.







FLOOD CONTROL DISTRICT - BASE SCENARIO

(excludes grants)	6 EV 2005 07	7 EV 2007 00	8 EV 2000 00	9	10 EV 2040 44
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11
Sources of Funds:					
Revenue					
Property Taxes	\$ 44,893,791	\$ 44,886,379	\$ 44,891,216	\$ 44,914,816	\$ 44,898,581
SRP Payments in Lieu of Taxes	104,141	100.589	96.530	91.202	86,953
Licenses and Permits	1,365,027	1,400,517	1,436,931	1,474,291	1,512,623
Intergovernmental	14,400,000	14,800,000	15,200,000	15,600,000	15,600,000
Interest	,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		-	
Miscellaneous	300,000	300,000	300,000	300,000	300,000
Total Sources	\$61,062,959	\$ 61,487,485	\$ 61,924,677	\$ 62,380,309	\$ 62,398,157
Net Growth Rate	0.57%	0.70%	0.71%	0.74%	0.03%
Uses of Funds:					
Operating Expenditures:					
Wages and Salaries - Base	\$7,966,302	\$ 8,175,878	\$ 8,390,968	\$ 8,611,717	\$ 8,838,273
Salary Adjustments	232,630	238,750	245,031	251,477	258,093
Employee Benefits	2,800,451	2,904,320	3,010,183	3,117,953	3,223,189
Supplies and Services	13,770,162	14,141,956	14,523,789	14,915,932	15,318,662
Capital Outlay	1,016,244	1,043,683	1,071,862	1,100,803	1,130,524
Total Operating	\$ 25,785,790	\$ 26,504,587	\$ 27,241,834	\$ 27,997,881	\$ 28,768,741
Net Growth Rate	2.79%	2.79%	2.78%	2.78%	2.75%
Capital Project Expenditures:	\$ 53,258,166	\$ 54,696,136	\$ 56,172,932	\$ 57,689,601	\$ 59,247,221
Total Uses	\$ 79,043,956	\$ 81,200,724	\$ 83,414,767	\$ 85,687,483	\$ 88,015,962
Net Growth Rate	2.73%	2.73%	2.73%	2.72%	2.72%
Projected Surplus/(Deficit):	\$ (17,980,997)	\$ (19,713,238)	\$ (21,490,090)	\$ (23,307,174)	\$ (25,617,805)
Percent of Total Expenditures	-22.75%	-24.28%	-25.76%	-27.20%	-29.11%
Unreserved Fund Balance:					
Beginning Balance	\$ (31,177,919)	\$ (49,158,916)	\$ (68,872,154)	\$ (90,362,244)	
Net Surplus/Deficit	(17,980,997)	(19,713,238)	(21,490,090)	(23,307,174)	(25,617,805)
Ending Balance	\$ (49,158,916)	\$ (68,872,154)	\$ (90,362,244)	\$ (113,669,418)	\$ (139,287,223)







FLOOD CONTROL DISTRICT - LOW SCENARIO

(excludes grants)	1	2	3	4	5
	FY 2001-02*	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06
Sources of Funds:					
<u>Revenue</u>	\$ 45,322,696	Ф 44 0 7 0 0 7 0	# 44 000 000	¢ 44 007 440	Ф 44 07E 000
Property Taxes SRP Payments in Lieu of Taxes	φ 45,322,696 153,587	\$ 44,878,378 132,047	\$ 44,883,290 124,563	\$ 44,887,149 121,772	\$ 44,875,963
Licenses and Permits	1,500,027			998,807	117,840
	20,800,000	1,455,026	1,382,275		1,020,781
Intergovernmental Interest	878,500	15,907,000	18,151,000	16,100,000	14,100,000
Miscellaneous	10,032,397	357,998	180,987	220,000	200.000
		9,336,000	670,000	230,000	300,000
Total Sources	\$ 78,687,207	\$ 72,066,449	\$ 65,392,115	\$ 62,337,728	\$ 60,414,584
Net Growth Rate		-8.41%	-9.26%	-4.67%	-3.09%
Uses of Funds:					
Operating Expenditures:					
Wages and Salaries - Base	\$ 6,998,231	\$7,180,307	\$ 7,390,254	\$ 7,605,663	\$ 7,827,370
Salary Adjustments	202,104	233,041	239,104	246,095	253,269
Employee Benefits	1,992,816	2,257,446	2,500,683	2,608,765	2,716,444
Supplies and Services	12,052,769	12,414,352	12,786,783	13,170,386	13,565,498
Capital Outlay	889,500	916,185	943,671	971,981	1,001,140
Total Operating	\$ 22,135,420	\$ 23,001,331	\$ 23,860,494	\$ 24,602,890	\$ 25,363,721
Net Growth Rate		3.91%	3.74%	3.11%	3.09%
Capital Project Expenditures:	\$ 57,198,292	\$ 53,930,000	\$ 50,490,000	\$ 51,744,000	\$ 51,858,000
Total Uses	\$ 79,333,712	\$ 76,931,331	\$ 74,350,494	\$ 76,346,890	\$ 77,221,721
Net Growth Rate		-3.03%	-3.35%	2.69%	1.15%
Projected Surplus/(Deficit):	\$ (646,505)	\$ (4,864,882)	\$ (8,958,379)	\$ (14,009,162)	\$ (16,807,137)
Percent of Total Expenditures	-0.81%	-6.32%	-12.05%	-18.35%	-21.76%
Unreserved Fund Balance:					
Beginning Balance	\$ 12,794,939	\$ 12,148,434	\$ 7,283,552	\$ (1,674,827)	\$ (15,683,989)
Net Surplus/Deficit	(646,505)	(4,864,882)	(8,958,379)	(14,009,162)	(16,807,137)
Ending Balance	\$ 12,148,434	\$ 7,283,552	\$ (1,674,827)	\$ (15,683,989)	\$ (32,491,125)
* Fiscal Year 2001-02 Budget A	alamata al lavo Marria a m				

^{*} Fiscal Year 2001-02 Budget Adopted by Maricopa County Board of Supervisors, excluding grants.







FLOOD CONTROL DISTRICT - LOW SCENARIO

(excludes grants)	6 EV 2005 07	7 EV 2007 00	8 EV 2000 00	9	10
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11
Sources of Funds:					
Revenue					
Property Taxes	\$ 44,890,707	\$ 44,895,083	\$ 44,881,457	\$ 44,902,940	\$ 44,895,340
SRP Payments in Lieu of Taxes	112,195	109.532	106.170	101.350	97.671
Licenses and Permits	1,043,238	1,066,189	1,089,646	1,113,618	1,138,117
Intergovernmental	14,400,000	14,800,000	15,200,000	15,600,000	15,600,000
Interest	-	-	-	-	,,
Miscellaneous	300,000	300,000	300,000	300,000	300,000
Total Sources	\$ 60,746,140	\$ 61,170,804	\$ 61,577,273	\$ 62,017,908	\$ 62,031,128
Net Growth Rate	0.55%	0.70%	0.66%	0.72%	0.02%
Uses of Funds:					
Operating Expenditures:					
Wages and Salaries - Base	\$ 8,055,540	\$ 8,290,361	\$ 8,532,028	\$ 8,780,738	\$ 9,036,699
Salary Adjustments	260,651	268,249	276,069	284,117	292,399
Employee Benefits	2,826,892	2,940,058	3,055,878	3,174,283	3,290,775
Supplies and Services	13,972,463	14,391,637	14,823,386	15,268,087	15,726,130
Capital Outlay	1,031,174	1,062,110	1,093,973	1,126,792	1,160,596
Total Operating	\$ 26,146,721	\$ 26,952,415	\$ 27,781,333	\$ 28,634,017	\$ 29,506,598
Net Growth Rate	3.09%	3.08%	3.08%	3.07%	3.05%
Capital Project Expenditures:	\$ 53,413,740	\$ 55,016,152	\$ 56,666,637	\$ 58,366,636	\$ 60,117,635
Total Uses	\$ 79,560,461	\$ 81,968,567	\$ 84,447,970	\$ 87,000,653	\$ 89,624,233
Net Growth Rate	3.03%	3.03%	3.02%	3.02%	3.02%
Projected Surplus/(Deficit):	\$ (18,814,321)	\$ (20,797,763)	\$ (22,870,698)	\$ (24,982,745)	\$ (27,593,105)
Percent of Total Expenditures	-23.65%	-25.37%	-27.08%	-28.72%	-30.79%
Unreserved Fund Balance:					
Beginning Balance	\$ (32,491,125)	\$ (51,305,446)	\$ (72,103,209)	\$ (94,973,906)	\$ (119,956,651)
Net Surplus/Deficit	(18,814,321)	(20,797,763)	(22,870,698)	(24,982,745)	(27,593,105)
Ending Balance	\$ (51,305,446)	\$ (72,103,209)	\$ (94,973,906)	\$ (119,956,651)	\$ (147,549,756)





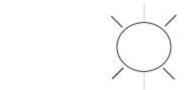


LIBRARY DISTRICT - BASE SCENARIO

(excludes grants)	1 FY 2001-02*	2 FY 2002-03	3 FY 2003-04	4 FY 2004-05	5 FY 2005-06
Occurs of Francis					
Source of Funds:					
Revenue	# 0 040 400	Ф 40 4E0 400	# 40 054 004	Ф 4.4. О.4.О. 4.О.О.	Ф 4.4. 74.0. 400
Property Taxes	\$ 9,646,430	\$ 10,150,108	\$ 10,854,231	\$ 11,242,199	\$ 11,710,408
Payments in Lieu of Taxes	193,214	189,085	189,085	189,085	189,085
Intergovernmental	337,413	24,000	24,000	24,000	24,000
Other Charges for Services	227,188	233,322	239,622	246,092	252,736
Interest Earnings Miscellaneous	225,000	- 25 675	26.260	27.000	-
	25,000	25,675	26,368	27,080	27,811
Total Sources	\$ 10,654,245	\$ 10,622,190	\$ 11,333,306	\$ 11,728,456	\$ 12,204,040
Net Growth Rate		-0.30%	6.69%	3.49%	4.05%
Uses of Funds: Operating Expenditures					
Wages & Salaries - Base	\$ 3,974,865	\$ 4,599,574	\$ 4,706,895	\$ 4,831,084	\$ 4,958,170
Salary Adjustments	693,427	119.127	137.849	141,066	144,788
Employee Benefits	923,185	1,064,795	1,102,866	1,142,272	1,182,518
Collection Development Materials	1,777,644	1,825,640	1,874,933	1,925,556	1,977,546
Other Supplies & Services	2,768,069	2,842,807	2,919,563	2,998,391	3,079,347
Capital Outlay	249,267	255,997	262,909	270,008	277,298
Total Uses	\$ 10,386,457	\$ 10,707,941	\$ 11,005,015	\$ 11,308,376	\$ 11,619,667
Net Growth Rate	Ψ 10,300,431	3.10%	2.77%	2.76%	2.75%
Projected Surplus/Deficit:	\$ 267,788	\$ (85,751)	\$ 328,291	\$ 420,080	\$ 584,374
		,	,		
Percent of Total Expenditures	2.58%	-0.80%	2.98%	3.71%	5.03%
Unreserved Fund Balance:					
Beginning Fund Balance	\$ 6,139,823	\$ 6,407,611	\$ 6,321,860	\$ 6,650,151	\$ 7,070,231
Net Surplus/Deficit	267,788	(85,751)	328,291	420,080	584,374
Ending Balance	\$ 6,407,611	\$ 6,321,860	\$ 6,650,151	\$ 7,070,231	\$ 7,654,604

^{*} Fiscal Year 2001-02 Budget Adopted by Maricopa County Board of Supervisors, excluding grants.







LIBRARY DISTRICT - BASE SCENARIO

(excludes grants)	6	7	8	9	10
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11
Source of Funds:					
Revenue					
Property Taxes	\$ 12,401,988	\$ 12,826,273	\$ 13,355,475	\$ 14,126,609	\$ 14,799,659
Payments in Lieu of Taxes	189,085	189,085	189,085	189,085	189,085
Intergovernmental	24,000	24,000	24,000	24,000	24,000
Other Charges for Services	259,560	266,568	273,765	281,157	288,748
Interest Earnings					
Miscellaneous	28,562	29,333	30,125	30,939	31,774
Total Sources	\$ 12,903,195	\$ 13,335,259	\$ 13,872,451	\$ 14,651,790	\$ 15,333,266
Net Growth Rate	5.73%	3.35%	4.03%	5.62%	4.65%
Uses of Funds:					
Operating Expenditures					
Wages & Salaries - Base	\$ 5,088,609	\$ 5,222,480	\$ 5,359,872	\$ 5,500,879	\$ 5,645,596
Salary Adjustments	148,596	152,506	156,518	160,635	164,861
Employee Benefits	1,223,625	1,265,570	1,308,327	1,350,431	1,393,928
Collection Development Materials	2,030,940	2,085,775	2,142,091	2,199,927	2,259,325
Other Supplies & Services	3,162,490	3,247,877	3,335,570	3,425,630	3,518,122
Capital Outlay	284,785	292,474	300,371	308,481	316,810
Total Uses	\$ 11,939,045	\$ 12,266,682	\$ 12,602,749	\$ 12,945,984	\$ 13,298,642
Net Growth Rate	2.75%	2.74%	2.74%	2.72%	2.72%
Projected Surplus/Deficit:	\$ 964,150	\$ 1,068,578	\$ 1,269,702	\$ 1,705,805	\$ 2,034,624
Projected Surplus/Deficit.	φ 904, 150	\$ 1,000,576	\$ 1,209,702	\$ 1,705,605	\$ 2,034,024
Percent of Total Expenditures	8.08%	8.71%	10.07%	13.18%	15.30%
Unreserved Fund Balance:				1	
Beginning Fund Balance	\$ 7,654,604	\$ 8,618,754	\$ 9,687,332	\$ 10,957,034	\$ 12,662,839
Net Surplus/Deficit	964,150	1,068,578	1,269,702	1,705,805	2,034,624
Ending Balance	\$ 8,618,754	\$ 9,687,332	\$ 10,957,034	\$ 12,662,839	\$ 14,697,464









LIBRARY DISTRICT - LOW SCENARIO

(excludes grants)	1 FY 2001-02*	2 FY 2002-03	3 FY 2003-04	4 FY 2004-05	5 FY 2005-06
Source of Funday					
Source of Funds:					
Revenue	¢ 0 646 420	¢ 40 052 644	¢ 40 407 245	¢ 10 700 010	\$ 11,043,791
Property Taxes Payments in Lieu of Taxes	\$ 9,646,430 193,214	\$ 10,053,644 189,085	\$ 10,497,345 189,085	\$ 10,709,919 189,085	189,085
Intergovernmental	337,413	24,000	24,000	24,000	24,000
Other Charges for Services	227,188	234,004	241,024	248,254	255,702
Interest Earnings	225,000	234,004	241,024	240,254	255,702
Miscellaneous	25,000	25,750	26,523	27,318	- 28,138
Total Sources					
Net Growth Rate	\$ 10,654,245	\$ 10,526,483	\$ 10,977,976	\$ 11,198,577 2.01%	\$ 11,540,716
Net Growth Rate		-1.20%	4.29%	2.01%	3.06%
Uses of Funds:					
Operating Expenditures	# 2 074 00 5	Ф 4 Г ОО Г 74	¢ 4 740 000	¢ 4 050 007	¢ 4 000 070
Wages & Salaries - Base	\$ 3,974,865	\$ 4,599,574	\$ 4,718,820	\$ 4,856,807	\$ 4,998,372
Salary Adjustments	693,427	132,363	153,166	157,137	161,732
Employee Benefits	923,185	1,064,795	1,105,855	1,148,612	1,192,445
Collection Development Materials	1,777,644	1,830,973	1,885,903	1,942,480	2,000,754
Other Supplies & Services Capital Outlay	2,768,069 249,267	2,851,111	2,936,644	3,024,744	3,115,486
-		256,745	264,447	272,381	280,552
Total Uses	\$ 10,386,457	\$ 10,735,562	\$ 11,064,835	\$ 11,402,160	\$ 11,749,341
Net Growth Rate		3.36%	3.07%	3.05%	3.04%
Projected Surplus/Deficit:	\$ 267,788	\$ (209,079)	\$ (86,858)	\$ (203,583)	\$ (208,625)
Percent of Total Expenditures	2.58%	-1.95%	-0.78%	-1.79%	-1.78%
Unreserved Fund Balance:					
Beginning Fund Balance	\$ 6,139,823	\$ 6,407,611	\$ 6,198,532	\$ 6,111,673	\$ 5,908,090
Net Surplus/Deficit	267,788	(209,079)	(86,858)	(203,583)	(208,625)
Ending Balance	\$ 6,407,611	\$ 6,198,532	\$ 6,111,673	\$ 5,908,090	\$ 5,699,465

^{*} Fiscal Year 2001-02 Budget Adopted by Maricopa County Board of Supervisors, excluding grants.







LIBRARY DISTRICT - LOW SCENARIO

(excludes grants)	6	7	8	9	10
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11
Source of Funds:					
Revenue					
Property Taxes	\$ 11,579,277	\$ 11,851,943	\$ 12,213,422	\$ 12,786,037	\$ 13,255,222
Payments in Lieu of Taxes	189,085	189,085	189,085	189,085	189,085
Intergovernmental	24,000	24,000	24,000	24,000	24,000
Other Charges for Services	263,373	271,274	279,413	287,795	296,429
Interest Earnings	-	-	-	-	
Miscellaneous	28,982	29,851	30,747	31,669	32,619
Total Sources	\$ 12,084,717	\$ 12,366,154	\$ 12,736,666	\$ 13,318,586	\$ 13,797,355
Net Growth Rate	4.71%	2.33%	3.00%	4.57%	3.59%
Uses of Funds: Operating Expenditures					
Wages & Salaries - Base	\$ 5,144,076	\$ 5,294,027	\$ 5,448,349	\$ 5,607,170	\$ 5,770,621
Salary Adjustments	166.446	171.298	176,291	181.430	186,719
Employee Benefits	1,237,390	1,283,433	1,330,555	1,377,275	1,425,674
Collection Development Materials	2,060,777	2,122,600	2,186,278	2,251,866	2,319,422
Other Supplies & Services	3,208,951	3,305,219	3,404,376	3,506,507	3,611,702
Capital Outlay	288,969	297,638	306,567	315,764	325,237
Total Uses	\$ 12,106,608	\$ 12,474,215	\$ 12,852,416	\$ 13,240,013	\$ 13,639,375
Net Growth Rate	3.04%	3.04%	3.03%	3.02%	3.02%
Projected Surplus/Deficit:	\$ (21,891)	\$ (108,061)	\$ (115,750)	\$ 78,574	\$ 157,980
Percent of Total Expenditures	-0.18%	-0.87%	-0.90%	0.59%	1.16%
Unreserved Fund Balance:					
Beginning Fund Balance	\$ 5,699,465	\$ 5,677,574	\$ 5,569,513	\$ 5,453,763	\$ 5,532,337
Net Surplus/Deficit	(21,891)	(108,061)	(115,750)	78,574	157,980
Ending Balance	\$ 5,677,574	\$ 5,569,513	\$ 5,453,763	\$ 5,532,337	\$ 5,690,317







LEGEND NOTES			
3 8	TRANSFORMER		
	DUPLEX CONVENIENCE OUTLET		
	INCANDESCENT INDICATOR LIGHT		
\$	FUSE		
	EARTH GROUND		
->>-	OVERLOAD THERMAL RELAY-LINE CIRCUIT		





